

# 2019 Income Tax Returns

YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER BOSTON, INC.

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

A 1	OI III	E 201	5 calendar year, or tax year beginning , 2019, ar	ia enanig			, 20			
В с	neck if ap	oplicable:	C Name of organization YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER BOSTON, INC.	D Employer id	D Employer identification number					
	Addre		Doing Business As		04-2103	3551				
	7	change	Number and street (or P.O. box if mail is not delivered to street address)	om/suite	E Telephone n	umber				
	+	return	316 HUNTINGTON AVENUE		(617) 53	6-78	300			
-	Termi		City or town, state or province, country, and ZIP or foreign postal code			20, 200				
-	Amen		BOSTON, MA 02115		G Gross receip	ts \$	89,126,014.			
$\vdash$	return Applie	ation	F Name and address of principal officer: JAMES O'S. MORTON		H(a) Is this a gro	81/45 WAY				
	_ pendi	ng	316 HUNTINGTON AVENUE, BOSTON, MA 02115		subordinates?  H(b) Are all subordinates included? Yes N					
-	Tau			507			(see instructions)			
		empt st	atus: X 501(c)(3) 501(c)( ) ◀ (insert no.) 4947(a)(1) or WWW.YMCABOSTON.ORG	527	TOTAL PRINTER LICENSES					
				1 //	H(c) Group exemnation: 1852 M	***************************************				
			nization: X Corporation Trust Association Other	L Year of form	nation: 1032 W	State o	or legal domicile: 1111			
P	art I		mmary	POULE O			· · · · · · · · · · · · · · · · · · ·			
	1	Briefly	y describe the organization's mission or most significant activities: SEE SCHE	FDOLE O						
Activities & Governance										
na										
ve			k this box 🕨 🔲 if the organization discontinued its operations or disposed of			1 1	2.0			
ő			per of voting members of the governing body (Part VI, line 1a)			3	20.			
ο 2	4	Numb	per of independent voting members of the governing body (Part VI, line 1b)			4	20.			
iţie	5	Total	number of individuals employed in calendar year 2019 (Part V, line 2a)			5	3,566.			
ţį	6	Total	number of volunteers (estimate if necessary)			6	2,750.			
Ă	7a	Total	unrelated business revenue from Part VIII, column (C), line 12			7a	3,567,659.			
	b	Net u	nrelated business taxable income from Form 990-T, line 34			7b	193,765.			
					Prior Year		Current Year			
es.	8	Contr	ibutions and grants (Part VIII, line 1h)		6,522,20		8,004,322.			
Revenue	9	Progra	am service revenue (Part VIII, line 2g) COPY FO	OR	70,537,64	10.	74,127,573.			
eve	10	Invest	tment income (Part VIII, column (A), lines 3, 4, and 7d) PUBLIC INSP	PECTION	596,88	30.	514,498.			
22	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		-86,86	53.	-117,355.			
	12		revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	17 17 20 (20 10m) VI VI	77,569,86	50.	82,529,038.			
			s and similar amounts paid (Part IX, column (A), lines 1-3)			0.	0			
	14		fits paid to or for members (Part IX, column (A), line 4)	The second of th		0.	0			
"	25 25		les, other compensation, employee benefits (Part IX, column (A), lines 5-10)	N. 10 T. 1000 A. 10 T. 1000	44,639,22	26.	46,569,091.			
Expenses	1000000		선생님 그렇게 그렇게 하는 아이를 하는 것이 되는 것이 되는 것이 되었다. 그 집에 살아			0.	0			
ben	h	Total	ssional fundraising fees (Part IX, column (A), line 11e)		HOLD AND STORES					
Ä			expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		31,596,62	20.	32,507,606.			
	18		expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	and the second of the second	76,235,84		79,076,697.			
	200,000				1,334,03		3,452,341.			
- S	19	Rever	nue less expenses. Subtract line 18 from line 12		ginning of Current	_	End of Year			
ats or			(0.14)		119,098,18		128,980,939.			
SSE	20		assets (Part X, line 16)	• • • • •	58,448,83		58,286,841.			
P t A	20 21 22		liabilities (Part X, line 26)	• • • • ⊢	60,649,34		70,694,098.			
			ssets or fund balances. Subtract line 21 from line 20		00,045,5	11.	7070317030			
Pa	rt II	Si	gnature Block		and to the best of	f my k	nowledge and belief it is			
Uni	der pe	nalties	of perjury. I declare that have examined this return, including accompanying schedules complete beginning or preparer (other than officer) is based on all information of which p	preparer has any	knowledge.		Townedge and bollon, it is			
· · · ·	, 0011	T and	X VI Alba		Ph	121	12020			
			1/2001-01		Date	_	1000			
			Signature of officer	NT & CEO			-			
He		V	PAPER OF FIGURE	NI & CEO						
10.00			Type or print name and title	Date		I. P	TIN			
D-1	1		/Type preparer's name Preparer's signature	06/23/20	Check 020 self-employ	J 11	P00651101			
Paid		THO	MAS O CYR /h. US	00/23/20		23	5565207			
	parer Only	Firm'	sname   KPMG LLP		Firm's EIN ▶		-988-1000			
	- 5	Firm'	s address > 60 SOUTH STREET BOSTON, MA 02111		Phone no.	017				
May	the	IRS dis	scuss this return with the preparer shown above? (see instructions)				Yes No Form <b>990</b> (2019)			
_							Form 330 (2019)			

For Paperwork Reduction Act Notice, see the separate instructions.

For	n 990 (2019) Page <b>2</b>
Pa	Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	SEE SCHEDULE O.
-	Did the organization undertake any significant program services during the year which were not listed on the
2	prior Form 990 or 990-EZ? Yes X No
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code: ) (Expenses \$ 46,663,864. including grants of \$ ) (Revenue \$ 45,510,028)
	EACH YEAR, MORE THAN 181,000 MEMBERS AND PROGRAM PARTICIPANTS
	BENEFIT FROM A DIVERSE ARRAY OF PROGRAMS AND SERVICES SUCH AS
	HEALTH AND WELLNESS PROGRAMS, INSTRUCTIONAL FITNESS PROGRAMS,
	AQUATICS LEARN-TO-SWIM PROGRAMS, ADULT EDUCATION, COLLEGE AND
	CAREER PROGRAMS FOR TEENS, YOUTH DEVELOPMENT PROGRAMS, PROGRAMS
	FOR YOUTH AT RISK, SERVICES FOR SENIORS, TRANSITIONAL HOUSING FOR
	HOMELESS FAMILIES, AFFORDABLE GUEST ROOMS FOR TRAVELERS, AND
	CRITICALLY IMPORTANT INCOME-BASED HOUSING FOR SINGLE ADULTS.
4b	(Code:)(Expenses \$22,627,751. including grants of \$)(Revenue \$25,972,955) THE YMCA OF GREATER BOSTON HAS A LONG AND SUCCESSFUL HISTORY OF PROVIDING AFTER-SCHOOL AND SUMMER DEVELOPMENT, EDUCATIONAL, RECREATIONAL AND SOCIAL ACTIVITIES FOR YOUTH OF ALL AGES. OVER 3,600 CHILDREN ARE ENROLLED IN Y'S PRE-SCHOOL AND EARLY EDUCATION AND AFTER SCHOOL PROGRAMS, AND 10,000 CHILDREN PARTICIPATE IN SUMMER DAY AND RESIDENT CAMP PROGRAMS. THROUGH THE YMCA OF GREATER BOSTON'S YOUTH DEVELOPMENT INITIATIVE, THE YMCA WORKS WITH OVER 16,000 MIDDLE SCHOOL AGED AND TEENS EACH YEAR.
4c	(Code: ) (Expenses \$ 2,792,228. including grants of \$ ) (Revenue \$ 2,644,590. ) THE YMCA OF GREATER BOSTON OFFERS AN ARRAY OF EDUCATION SERVICES
	TO LOW-INCOME INDIVIDUALS AND FAMILIES INCLUDING ADULT BASIC
	EDUCATION, COMPUTER LITERACY CLASSES, AND MORE THAN 500
	PARTICIPANTS IN ENGLISH AS A SECOND LANGUAGE FOR RECENT
	IMMIGRANTS. THE Y PROVIDES COMPREHENSIVE JOB SKILLS TRAINING AND
	HELPS WITH PLACEMENT IN PERMANENT EMPLOYMENT POSITIONS FOR AS MANY
	AS 130 INDIVIDUALS EACH YEAR.
40	Other program services (Describe on Schedule O.)
	(Expenses \$ including grants of \$ ) (Revenue \$ )
4e	Total program service expenses ▶ 72,083,843.
JS/	Form 990 (2019)

JSA 9E1020 2.000 4YI057 1592

Part	IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	x	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
•	candidates for public office? If "Yes," complete Schedule C, Part I	3		х
A	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	-		
4		4	x	
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,	_		х
_	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	_ 5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			v
	"Yes," complete Schedule D, Part I	_6_		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	W.		
	VII, VIII, IX, or X as applicable.	3.46	200	177
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
u	complete Schedule D, Part VI	11a	х	
h	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			
U	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
_	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more	1.12		
C	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
	or its total assets reported in Part X, line 107 if Yes, Complete Schedule D, Part VIII			
a	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets	11d		x
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11e	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	110		
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	11f	x	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	- 111		-
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	40-		x
	Schedule D, Parts XI and XII	12a	<b>-</b>	<del>  ^</del>
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If		U	
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			١.,
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	ļ	X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or	İ		١,,
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			١
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	<u> </u>	X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on		1	
••	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	İ		
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19	L_	Х
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
_va	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

Part	Checklist of Required Schedules (continued)			A1
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		Yes	No
22	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a	Х	x
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	24c		х
A	to defease any tax-exempt bonds?	24d		$\frac{x}{x}$
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	244		
204	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		<u> </u>
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		<u>x</u>
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,	-		
20	Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
-	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		<u> </u>
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	20		x
•	conservation contributions? If "Yes," complete Schedule M	30		$\frac{x}{x}$
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	<del>- 31</del>		<del></del>
32	complete Schedule N, Part II	32	!	х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
00	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	<u> </u>
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a		l ,	
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	X	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	36		
	related organization? If "Yes," complete Schedule R, Part V, line 2	30	<del>                                     </del>	-
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	İ	х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	<u> </u>		
30	19? Note: All Form 990 filers are required to complete Schedule O.	38	х	
Part				
	Check if Schedule O contains a response or note to any line in this Part V		<u></u>	
-			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 179	1	1	
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	-		
C	Did the organization comply with backup withholding rules for reportable payments to vendors and		x	
ISA	reportable gaming (gambling) winnings to prize winners?	1c Form		(2019)
JSA 9E1030	02.000 4Y1057 1592 V 19-5.2F 35781	. 0.11		,_5.5/

Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 3,566			
ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		<u> </u>
Ь	If "Yes," enter the name of the foreign country ▶		1	
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		<del></del>
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		_ <u>X</u> _
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	_	Ì	v
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		<u> </u>
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or		.	
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	<b>-</b> -	х	
	and services provided to the payor?	7a	$\frac{\hat{x}}{x}$	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b_		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7.0		х
	required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year	70		х
0	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		<u>x</u>
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7g		
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7h		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?.	<del></del>		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	8		
_	sponsoring organization have excess business holdings at any time during the year?			
9	Sponsoring organizations maintaining donor advised funds.	9a		
а	Did the sponsoring organization make any taxable distributions under section 4966?	9b		
10	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12			
a	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
h	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12 a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	ļ	
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			İ
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
_	Note: See the instructions for additional information the organization must report on Schedule O.		İ	
b	Enter the amount of reserves the organization is required to maintain by the states in which		İ	
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand		<u> </u>	<del></del>
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	<u> </u>	X
b	If "Yes." has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b	<u> </u>	
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	_ ا		"
	excess parachute payment(s) during the year?	15	<u> </u>	<u> </u>
	If "Yes," see instructions and file Form 4720, Schedule N.	4.		х
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16	-	<del>-</del>
	If "Yes," complete Form 4720, Schedule O.		, 991	(2019)
		, 01		(=0.0)

Part VI

Part	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O.	See in	struc	
	Check if Schedule O contains a response or note to any line in this Part VI			X
Secti	on A. Governing Body and Management			
			Yes	No
	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included on line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			,
	any other officer, director, trustee, or key employee?	2		<u>x</u>
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, trustees, or key employees to a management company or other person?	3		<u>X</u> _
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			l
	one or more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		x
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	X	L
	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
3	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	.)	
<del></del>			Yes	No
100	Did the organization have local chapters, branches, or affiliates?	10a	X	
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X	<u></u>
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	X	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	12c	х	
	describe in Schedule O how this was done	13	Х	
13	Did the organization have a written whistleblower policy?	14	Х	
14	Did the organization have a written document retention and destruction policy?	17		
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	15a	х	
а	The organization's CEO, Executive Director, or top management official	15b	X	<del>                                     </del>
b	Other officers or key employees of the organization	100		<del>                                     </del>
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	with a taxable entity during the year?	16a		х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Secti	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ►MA, NH,			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  X Own website X Another's website X Upon request Other (explain on Schedule O)	Γ(Sec	tion f	501(c)
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict or	of inte	rest <sub>l</sub>	policy,
	and financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and record ALEX BURNS, VP OF FINANCE 316 HUNTINGTON AVENUE BOSTON, MA 02115 617 927-8137	10		
JSA			990	(2019)

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.											
(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box, office or direct	unles	ss pe	ition more	than of is or/trust employee	an	(D)  Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations	
	40.00		-								
(1) JAMES O'S. MORTON	40.00	ł		x				415,609.	٥.	46,212.	
PRESIDENT & CEO	40.00		<del>  -</del>	^	<u> </u>	-	<del>                                     </del>	413,003.	<u> </u>	,	
(2) KATHRYN J. KURAS	0.	┨	ŀ		x			234,616.	٥.	35,115	
(3) JARRETT ROYSTER	40.00		-	-	Ĥ		-	231/0101			
EVP-OP / COO (DIV I)	0.	-			x			217,403.	0.	32,982	
(4) PAUL F. FALVEY	40.00	<del> </del>	┝	$\vdash$	Ë		┢	,.			
CFO	0.	1			x			222,770.	0.	17,541	
(5)MARK STRAUBEL	40.00	-	-	┢	<del> </del>	<del>                                     </del>		, , , , , , , , , , , , , , , , , , , ,			
EVP-OP / COO (DIV II)	0.	1			x	ĺ		194,286.	0.	40,755	
(6) AMY TURNER	40.00	<del>                                     </del>		┢			T	<u> </u>			
EVP OF CHILD DEVELOPMENT/CCDO	0.	1			x			191,734.	0.	40,434	
(7) STEPHEN BARRETT	40.00	t	$\vdash$				$\vdash$				
SVP-HR / CHRO	0.	i		ļ	x		ļ	186,539.	0.	1,422	
(8)WENDY ZINN	40.00			T			T				
SVP PSHIP & SOC RESPONSIBILITY	0.	1			x			155,118.	0.	30,382	
(9) MICHAEL FARRELL	40.00										
VP OF FACILITY MANAGEMENT	0.	1		ļ		X		156,195.	0.	17,205	
(10) MARION KELLY	40.00						Π				
SENIOR BRANCH EXECUTIVE DIR	0.	1				Х		144,185.	0.	19,463	
(11) PAUL J. SLOVIN	40.00										
EX. DIR. OF SHARED SERVICES	0.					Х		131,197.	0.	31,476	
(12) DONALD BAUTZ	40.00										
SENIOR BRANCH EXECUTIVE DIR	0.			$oxed{oxed}$		X		127,553.	0.	31,310	
(13) IRENE E. COLLINS	40.00	]		1			1		_	2. 2.2	
VP OF MARKETING	0.	<u> </u>	<u>Ļ</u>	$oxed{oxed}$		Х	<u> </u>	124,703.	. 0,	31,958	
(14) REZA AGHAMIRZADEH	1.00						1		_	_	
BOARD MEMBER	0.	X			<u>L</u>			0.	0.	0	

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DISTRIBUTION    WILLIAM H. ANDERSON	hours for related organizations below dotted line)		unles	s per	rson	this or Highest compensated employee	an	Reportable compensation from the organization (W-2/1099-MISC)	Reportabl compensation related organizatio (W-2/1099-M	from	(F) Estimated amount of other compensation from the organization and related organizations
DAN BROWNELL BOARD MEMBER  JEFF CARPENTER BOARD MEMBER AS OF 12/12/19  JEFF CONWAY BOARD MEMBER  JOSEPH FERRA BOARD MEMBER  CHRISTOPHER D. FINCKE BOARD MEMBER THRU 3/21/19  BETTY FRANCISCO BOARD MEMBER  NANCY D. GLENNON BOARD MEMBER THRU 1/24/19  NEIL HAYNES BOARD MEMBER  INGRID JACOBS BOARD MEMBER THRU 6/19/19  ANDRE JOHNSON BOARD MEMBER  BOARD MEMBER	1.00	Х						0.		0.	
) JEFF CARPENTER BOARD MEMBER AS OF 12/12/19 ) JEFF CONWAY BOARD MEMBER ) JOSEPH FERRA BOARD MEMBER ) CHRISTOPHER D. FINCKE BOARD MEMBER THRU 3/21/19 ) BETTY FRANCISCO BOARD MEMBER ) NANCY D. GLENNON BOARD MEMBER THRU 1/24/19 ) NEIL HAYNES BOARD MEMBER ) INGRID JACOBS BOARD MEMBER THRU 6/19/19 6) ANDRE JOHNSON BOARD MEMBER  b Sub-total	1.00										
BOARD MEMBER AS OF 12/12/19  ) JEFF CONWAY BOARD MEMBER  ) JOSEPH FERRA BOARD MEMBER  ) CHRISTOPHER D. FINCKE BOARD MEMBER THRU 3/21/19  ) BETTY FRANCISCO BOARD MEMBER  ) NANCY D. GLENNON BOARD MEMBER THRU 1/24/19  () NEIL HAYNES BOARD MEMBER  ) INGRID JACOBS BOARD MEMBER THRU 6/19/19  6) ANDRE JOHNSON BOARD MEMBER  b Sub-total	0.	Х		_	_			0.		0.	
DEFF CONWAY BOARD MEMBER  JOSEPH FERRA BOARD MEMBER  CHRISTOPHER D. FINCKE BOARD MEMBER THRU 3/21/19  BETTY FRANCISCO BOARD MEMBER  NANCY D. GLENNON BOARD MEMBER THRU 1/24/19  NEIL HAYNES BOARD MEMBER  INGRID JACOBS BOARD MEMBER THRU 6/19/19  ANDRE JOHNSON BOARD MEMBER  BOARD MEMBER  BOARD MEMBER  BOARD MEMBER  BOARD MEMBER  BOARD MEMBER  BOARD MEMBER  BOARD MEMBER  BOARD MEMBER	1.00	Х						0.		0.	
) JOSEPH FERRA BOARD MEMBER ) CHRISTOPHER D. FINCKE BOARD MEMBER THRU 3/21/19 ) BETTY FRANCISCO BOARD MEMBER ) NANCY D. GLENNON BOARD MEMBER THRU 1/24/19 ) NEIL HAYNES BOARD MEMBER ) INGRID JACOBS BOARD MEMBER THRU 6/19/19 6) ANDRE JOHNSON BOARD MEMBER  b Sub-total	1.00										
BOARD MEMBER ) CHRISTOPHER D. FINCKE BOARD MEMBER THRU 3/21/19 ) BETTY FRANCISCO BOARD MEMBER ) NANCY D. GLENNON BOARD MEMBER THRU 1/24/19 ) NEIL HAYNES BOARD MEMBER ) INGRID JACOBS BOARD MEMBER THRU 6/19/19 () ANDRE JOHNSON BOARD MEMBER  b Sub-total	0.	Х					_	0.		0.	
) CHRISTOPHER D. FINCKE  BOARD MEMBER THRU 3/21/19 ) BETTY FRANCISCO  BOARD MEMBER ) NANCY D. GLENNON  BOARD MEMBER THRU 1/24/19 ) NEIL HAYNES  BOARD MEMBER ) INGRID JACOBS  BOARD MEMBER THRU 6/19/19 () ANDRE JOHNSON  BOARD MEMBER  b Sub-total	1.00	Х						0.		0.	
) BETTY FRANCISCO BOARD MEMBER  ) NANCY D. GLENNON BOARD MEMBER THRU 1/24/19  ) NEIL HAYNES BOARD MEMBER  ) INGRID JACOBS BOARD MEMBER THRU 6/19/19  6) ANDRE JOHNSON BOARD MEMBER  b Sub-total	1.00										
BOARD MEMBER  ) NANCY D. GLENNON  BOARD MEMBER THRU 1/24/19  () NEIL HAYNES  BOARD MEMBER  () INGRID JACOBS  BOARD MEMBER THRU 6/19/19  () ANDRE JOHNSON  BOARD MEMBER  b Sub-total	0.	Х						0.		0.	
D NANCY D. GLENNON  BOARD MEMBER THRU 1/24/19  NEIL HAYNES  BOARD MEMBER  INGRID JACOBS  BOARD MEMBER THRU 6/19/19  ANDRE JOHNSON  BOARD MEMBER  BOARD MEMBER  BOARD MEMBER	1.00	Х						0.		0.	
BOARD MEMBER THRU 1/24/19  1) NEIL HAYNES BOARD MEMBER 1) INGRID JACOBS BOARD MEMBER THRU 6/19/19 1) ANDRE JOHNSON BOARD MEMBER  b Sub-total	1.00	^						0.			
BOARD MEMBER  1) INGRID JACOBS BOARD MEMBER THRU 6/19/19  3) ANDRE JOHNSON BOARD MEMBER  b Sub-total	0.	Х						0		0.	
BOARD MEMBER THRU 6/19/19  b) ANDRE JOHNSON  BOARD MEMBER  b Sub-total	1.00	Х						0		0.	
BOARD MEMBER  b Sub-total	1.00	Х						0		0.	
b Sub-total	1.00	Х						0		0.	
c Total from continuation sheets to Part VII, Se							•	2,501,908.		0.	376,255
							<b>▶</b>	2,501,908.		0.	376,255
d Total (add lines 1b and 1c)	limited to to to be a left of the left of	hose 20 or, or ch ind	liste 0 tru	d a	e,	e) wh	emp	oloyee, or highes	t compensa	ted	Yes No
For any individual listed on line 1a, is the sorganization and related organizations greated individual	eater than	1 \$1:				· "Ye	s, "	Scriedu			4 X
Did any person listed on line 1a receive or for services rendered to the organization? If "Ye	accrue co es," comple	mper te Sc	nsati hedi	on ule J	tron I for	n any such	pei	reiated organizati rson	on or individ	<u> </u>	5 X
Section B. Independent Contractors  Complete this table for your five highest com		nd	اد م	ont	000	troots	orc :	that received more	a than \$100	000 0	f
complete this table for your five highest com- compensation from the organization. Report c year.	ompensat	ion fo	r the	e ca	len	dar ye	ear	ending with or wit	hin the organ	nizatio	n's tax
(A) Name and business add	dress							(B) Description of s	ervices	C	(C) compensation
ATTACHMENT 1							-				
							$\pm$				
2 Total number of independent contractors (in	ncluding b	ut no	t lir	nite	d to	o tho	se	listed above) who	received		

c	опа	۶
_	aue	

	Section A. Officers, Directors, Tr		y En	nplo			and I	Hig	hest Compensat	ed Employees (	continued)
	(A) Name and title	(B) Average hours per week (list any hours for	box,	unle er an	Pos heck ss pe d a c	erson	e than o is both tor/trust	an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
		related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
26)	JENNIFER MARINO BOARD MEMBER AS OF 12/12/19	1.00	х					-	0.	0.	
27)	DAVID MARSHALL BOARD MEMBER	1.00	х						0.	0.	
28)	MATT MCPHERRON VICE CHAIR/BOARD MEMBER	1.00			.,						
29)	CHARLAYNE MURRELL-SMITH	1.00	Х		Х	-			0.	0.	
30)	BOARD MEMBER  JOAN S. PARSONS	1.00	X 	_					0.	0.	
31)	BOARD MEMBER AS OF 9/23/19 RACHAEL ROLLINS	1.00	Х						0.	0.	
32)	BOARD MEMBER AS OF 4/25/19 REBEKAH SALWASSER	0. 1.00	Х						0.	0.	
33)	BOARD MEMBER JONATHAN SAVOY	1.00	_ X						0.	0.	
34)	BOARD MEMBER SHANIQUE SMITH	1.00	Х					_	0.	0.	
35)	BOARD MEMBER NANCY STUART	1.00	Х						0.	0.	
36)	BOARD MEMBER ALAN TUCK	1.00	Х						0.	0.	
1b	BOARD MEMBER AS OF 12/12/19 Sub-total	0.	Х					▶	0.	0.	0
c	Total from continuation sheets to Part VII, So Total (add lines 1b and 1c)			• • •	• • •		• • •				
2	Total number of individuals (including but not I reportable compensation from the organization	limited to the	nose I	iste	d at	oove	) who	re	ceived more than	\$100,000 of	
3	Did the organization list any former office employee on line 1a? If "Yes," complete Schedu	er, directo ile J for suc	r, or h indi	tru ividu	stee	e, l	cey e	mpi	loyee, or highest	compensated	Yes No
4	For any individual listed on line 1a, is the sorganization and related organizations greated individual	eater than	\$15	0,0	00?	If	"Yes	," c	complete Schedul	e J for such	4 X
5	Did any person listed on line 1a receive or for services rendered to the organization? If "Yes	accrue cor	npen	satio	on f	rom	any	unr	elated organization	n or individual	5 X
Sed 1	ction B. Independent Contractors  Complete this table for your five highest compound compensation from the organization. Report of year.	pensated ir ompensatio	idepe on for	nde the	nt c	cont	ractor ar yea	rs th	nat received more nding with or with	than \$100,000 cin the organization	of n's tax
	(A) Name and business add	ress	- "						(B) Description of se	rvices (	(C) Compensation
2	Total number of independent contractors (in more than \$100,000 in compensation from the				ited	l to	thos	e lis	sted above) who	received	
ISA 9E10	55 1.000 4YI057 1592	- o.gamzau			-5.	2 5			35781		Form <b>990</b> (2019

Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y En	plo	ye	es,	and F	ligl	hest Compensat	ed Employe	es (c	ontinued)	
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles er and	Pos heck ss pe	rson	than o is both or/trust	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations		Estima amou oth comper	ated nt of er
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-M	IISC)	from organiz and re organiz	zation lated
37) FREDERICK A. WANG BOARD MEMBER	1.00	Х						0		0.		
38) WILLIAM M. PARENT BOARD CHAIR	1.00			х				0		0.		
39) HOPE A. ALDRICH	1.00											
BOARD VICE CHAIR 40) ELIZABETH B. BURNETT	1.00			X				0		0.		
BOARD VICE CHAIR 41) TARA MURPHY	1.00			X				0		0.		
BOARD VICE CHAIR AS OF 3/21/19 42) EVELYN KAUPP	0.			Х				0		0.		
VICE CHAIR/TREASURER	0.			Х				0		0.		
43) C. ANN MERRIFIELD TREASURER THRU 3/21/19	1.00			Х				0		0.		
		-										
1b Sub-total	Section A .	: : :	: :	: :			<b>&gt; &gt; &gt;</b>	0		0.		C
2 Total number of individuals (including but not reportable compensation from the organization)		those 2		ed a	bov	e) wh	o re	eceived more than	\$100,000 of	f		
3 Did the organization list any former officemployee on line 1a? If "Yes," complete School	lule J for su	ch ind	divid	lual						• •	3	es No
4 For any individual listed on line 1a, is the organization and related organizations grindividual	eater thar	n \$1:	50,0	000′	? <i>I</i>	f "Ye. 	s," ..	complete Schedu	ile J for si	ucn • •	4	х
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mper ete Sc	nsat hed	ion ule .	froi J fo	n any r such	ur per	nrelated organizati	on or individ	ual • •	5	X
Section B. Independent Contractors												
<ol> <li>Complete this table for your five highest concompensation from the organization. Report year.</li> </ol>	npensated compensat	indep ion fo	end r the	ent e ca	cor alen	itracto dar ye	ear	that received more ending with or wit	hin the organ	nizatio	on's tax	
(A) Name and business ad	dress						_	(B) Description of s	ervices	(	(C) Compensat	tion
							+					
							+					
2 Total number of independent contractors (	including b	out no	ot lii	mite	ed t	o tho	se	listed above) who	received			
more than \$100,000 in compensation from the	he organiza	ation	▶					1099				

Form **990** (2019)

### Part VIII Statement of Revenue

		Check if Schedule O contai	ins a respons	se or note to an	y line in this Part V	/III		
			· ·		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
इध	1a	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues						
٥٤	C	Fundraising events		1,185,627.				
T #	d	Related organizations						
ਨੂੰ≅	e	Government grants (contributions			,			
Siz	f	All other contributions, gifts, gran	·		*			
F		and similar amounts not included abo	· I I	6,818,695.				
흔된	g	Noncash contributions included in	n T			·		
	Ū	lines 1a-1f	1 1.	44,605.		-		
ပ္ နူ	h	Total. Add lines 1a-1f			8,004,322.			
				Business Code				
8	2a	PROGRAM FEES	Ţ	624100	30,376,647.	26,808,988.	3,567,659.	
اہ چَ	ь	AFFORDABLE HEALTH & WELLNESS	PROGRAMS	624100	27,932,993.	27,932,993.		
Program Service Revenue	c	CONTRACT WITH FEDERAL & STATE	GOVN'TS	624100	12,938,464.	12,938,464.		
e a	d	OTHER REVENUES		624100	2,879,469.	2,879,469.		
<u> </u>	Α.							
ے ا	f	All other program service revenue						
		Total. Add lines 2a-2f			74,127,573.			
	3	Investment income (including	dividends,	interest, and				
		other similar amounts)		▶	382,858.			382,858.
j	4	Income from investment of tax-e			0.			
	5	Royalties			0.			
			(i) Real	(ii) Personal				
	6a	Gross rents 6a			e de pe			
	b	Less: rental expenses 6b						
	c	Rental income or (loss) 6c						
	d	Net rental income or (loss)			0.			
	7a		i) Securities	(ii) Other		•		
		sales of assets						
		other than inventory 7a	6,355,564.		, i			
ē	b	Less: cost or other basis						
her Revenue		and sales expenses 7b	6,223,924.					
ا <u>چ</u>	C	Gain or (loss) 7c	131,640.					
<u> </u>	d	Net gain or (loss)	<u></u>	<u> ▶</u>	131,640.			131,640.
	8a	Gross income from fundr	raising					
ŏ		events (not including \$1,18	5,627.			•		
1		of contributions reported on	line					
		1c). See Part IV, line 18	<u>8a</u>	244,197.				
	b	Less: direct expenses	<u>. 8b</u>	361,032.				116 025
	С	Net income or (loss) from fundra	i I	<u> ▶</u>	-116,835.			-116,835.
	9a		aming					
		activities. See Part IV, line 19 .		11,500.				
	b	Less: direct expenses		12,020.	-520.			-520.
	С	Net income or (loss) from gamin	ng activities.		-320.			
	10a	Gross sales of inventory,	less	0.				
		returns and allowances		0.	4			
	b	Less: cost of goods sold Net income or (loss) from sales of			0.			
	С	Net income or (loss) from sales o	n inventory, .	Business Code	<b>U.</b>			
Snc	١			20011000 0000				
ne Tue	11a							
ela	b							
Miscellaneous Revenue	C d	All other revenue						
Ξ	e	Total. Add lines 11a-11d		▶	0.	_		
	12	Total revenue. See instructions			82,529,038.	70,559,914.	3,567,659.	397,143.
JSA	<del></del> -	. Jul. 10.0.1ao. God mondonolla	<u> </u>			<del></del>		Form 990 (2019)

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# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a response or note to any line in this Part IX						
Do	not include amounts reported on lines 6b, 7b,		(B)	(C)	(D)		
	9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses		
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	0.					
2	Grants and other assistance to domestic individuals. See Part IV, line 22	0.					
2	Grants and other assistance to foreign						
•	organizations, foreign governments, and foreign						
	individuals. See Part IV, lines 15 and 16	0.					
4	Benefits paid to or for members	0.					
	Compensation of current officers, directors, trustees, and key employees	2,062,918.	1,280,877.	298,657.	483,384.		
_	1				<del></del>		
ь	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and						
	persons described in section 4958(c)(3)(B)	o.					
7		35,924,474.	33,987,375.	1,066,987.	870,112.		
8	Pension plan accruals and contributions (include						
0	section 401(k) and 403(b) employer contributions)	2,265,026.	1,745,003.	466,359.	53,664.		
9	Other employee benefits	2,799,338.	2,181,583.	558,804.	58,951.		
10	Payroll taxes	3,517,335.	3,072,168.	373,385.	71,782.		
11							
	Management	0.					
	Legal	217,403.		217,403.			
	Accounting	219,780.		219,780.			
	Lobbying	128,978.		128,978.			
	Professional fundraising services. See Part IV, line 17.	0.					
	Investment management fees	82,339.		82,339.			
	Other. (If line 11g amount exceeds 10% of line 25, column						
_	(A) amount, list line 11g expenses on Schedule O.)	1,042,844.	783,676.	130,900.	128,268.		
12	Advertising and promotion	677,365.	601,645.	46,294.	29,426.		
13	Office expenses	433,868.	287,238.	105,180.	41,450.		
14	Information technology	970,097.	808,747.	143,108.	18,242.		
15	Royalties	0.	44 540 100	272 420	40,655.		
16	Occupancy	14,962,277.	14,548,192.	373,430. 21,389.	40,633.		
17	Travel	754,252.	732,863.	21,309.			
18	Payments of travel or entertainment expenses	ا م					
	for any federal, state, or local public officials	492,923.	425,547.	24,912.	42,464.		
19	Conferences, conventions, and meetings	736,491.	736,491.	24, 312.	12/1011		
20	Interest	730,491.	750,451.	<del></del>			
21	Payments to affiliates	4,691,988.	4,460,352.	231,636.			
22	Depreciation, depletion, and amortization	662,776.	602,017.	60,759.			
23	Insurance	002,					
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If						
	line 24e amount exceeds 10% of line 25, column						
	(A) amount, list line 24e expenses on Schedule O.)	·					
	PROGRAM EXPENSES	2,115,828.	2,115,828.				
	EQUIP EXPNDBL LEASE/MAINT	1,933,879.	1,844,836.	89,043.			
	PROG FOOD & PERSONNEL SUPP	1,869,405.	1,869,405.				
•	NATIONAL SUPPORT	515,113.		515,113.			
	All other expenses						
25	Total functional expenses. Add lines 1 through 24e	79,076,697.	72,083,843.	5,154,456.	1,838,398.		
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and						
	fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)	0.			Form <b>990</b> (2019		

# Form 990 (2019) Part X Balance Sheet

		(A) Beginning of year	İ	(B) End of year
1	Cash - non-interest-bearing	0.	1	0.
2	Savings and temporary cash investments	7,148,231.	2	9,693,597.
3	Pledges and grants receivable, net	971,219.	3	1,028,339
4	Accounts receivable, net	3,066,149.	4	3,141,458
5	Loans and other receivables from any current or former officer, director,			
	trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons	0.	5	0
6	Loans and other receivables from other disqualified persons (as defined			
*	under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).	0.	6	0
2 7	Notes and loans receivable, net	14,401,343.	7	11,853,085
8 8	Inventories for sale or use	0.	8	0
?  j	Prepaid expenses and deferred charges	0.	9	0
1 -	Land, buildings, and equipment: cost or other			
'''	basis. Complete Part VI of Schedule D 10a 165,707,824.			
1 1	Less: accumulated depreciation 10b 79,641,810.	79,722,416.	10c	86,066,014
11	Investments - publicly traded securities	13,311,959.	11	16,778,441.
12	Investments - other securities. See Part IV, line 11	0.	12	0
13	Investments - program-related. See Part IV, line 11	0.	13	0
14	Intangible assets	0.	14	0
15	Other assets. See Part IV, line 11	476,863.	15	420,005
16	Total assets. Add lines 1 through 15 (must equal line 33)	119,098,180.	16	128,980,939
17	Accounts payable and accrued expenses	4,360,965.	17	4,085,348
18	Grants payable	0.	18	0
19	Deferred revenue.	946,288.	19	1,593,693
20	Tax-exempt bond liabilities	46,787,439.	20	45,433,674
21	Escrow or custodial account liability. Complete Part IV of Schedule D	0.	21	0
1	Loans and other payables to any current or former officer, director,			
	trustee, key employee, creator or founder, substantial contributor, or 35%			
5	controlled entity or family member of any of these persons	0.	22	0
້   <sub>23</sub>	Secured mortgages and notes payable to unrelated third parties	0.	23	0
24	Unsecured notes and loans payable to unrelated third parties	0.	24	0
25	Other liabilities (including federal income tax, payables to related third			
-"	parties, and other liabilities not included on lines 17-24). Complete Part X			
	of Schedule D	6,354,147.	25	7,174,126
26	Total liabilities. Add lines 17 through 25	58,448,839.	26	58,286,841
_	Organizations that follow FASB ASC 958, check here ► X and complete lines 27, 28, 32, and 33.			
E 27	Net assets without donor restrictions	48,811,456.	27	55,231,702
28	Net assets with donor restrictions	11,837,885.	28	15,462,396
2 2 8 2 9 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.			
5 29	Capital stock or trust principal, or current funds		29	
29 30	Paid-in or capital surplus, or land, building, or equipment fund		30	
30 27 31	Retained earnings, endowment, accumulated income, or other funds		31	
رد ⊅	Total net assets or fund balances	60,649,341.	32	70,694,098
ಪ 32				

Form 990 (2019) Page 12

Part	XI Reconciliation of Net Assets					_
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1			29,0	
2	Total expenses (must equal Part IX, column (A), line 25)	2	7		76,6	
3	Revenue less expenses. Subtract line 2 from line 1	3			52,3	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4			49,3	
5	Net unrealized gains (losses) on investments	5		2,2	94,4	
6	Donated services and use of facilities	6				0.
7	Investment expenses	7				0.
8	Prior period adjustments	8				0.
9	Other changes in net assets or fund balances (explain on Schedule O)	9		4,2	97,9	71.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line		_			
	32, column (B))	10	7	0,6	94,0	98.
Part						$\overline{}$
	Check if Schedule O contains a response or note to any line in this Part XII	• • •		• • •		oxdot
			Г		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," ex	cplair	n in			
	Schedule O.			_		v
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	• •	$\cdots$ $\vdash$	2a		<u> </u>
	If "Yes," check a box below to indicate whether the financial statements for the year were com-	piled	l or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis				v	
b	Were the organization's financial statements audited by an independent accountant?		• • •  -	2b	<u> </u>	
	If "Yes," check a box below to indicate whether the financial statements for the year were audit	ed o	n a			
	separate basis, consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis		İ			
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	rsigh	it of		Х	
	the audit, review, or compilation of its financial statements and selection of an independent accounta	nt?.	• • • • •	2c		
	If the organization changed either its oversight process or selection process during the tax year, ex	plain	on			
	Schedule O.		İ			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set for	th in	the	•	х	
	Single Audit Act and OMB Circular A-133?			3a		<del></del>
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	ergo	the		х	
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such at	idits	• • • • •	3b		(2019)
				rom	JJU	(2019)

### **SCHEDULE A** (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization BOSTON, INC.

Department of the Treasury Internal Revenue Service

YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER

Employer identification number 04-2103551

	01200							
	Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.							
The	ne organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)							
1	Ш	A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).						
2	Ш	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)						
3		A hospital or a cooperative						
4		A medical research organiz	ation operated in o	conjunction with a hos	pital des	cribed in	section 170(b)(1)(A)	(iii). Enter the
		hospital's name, city, and sta						
5		An organization operated for	or the benefit of a	a college or university	y owned	or ope	rated by a governme	ntal unit described in
		section 170(b)(1)(A)(iv). (C	omplete Part II.)					
6		A federal, state, or local government	vernment or gover	nmental unit describe	in secti	ion 170(I	b)(1)(A)(v).	
7	X	An organization that norma	illy receives a sub	stantial part of its su	pport fro	m a gov	ernmental unit or fro	m the general public
		described in section 170(b)	•					
8		A community trust describe	d in section 170(b	)(1)(A)(vi). (Complete	Part II.)			
9		An agricultural research org				perated	in conjunction with a	land-grant college
	_	or university or a non-land-g	rant college of ag	riculture (see instruct	ions). Er	iter the r	name, city, and state of	the college or
		university:		•	·			
10		An organization that normal receipts from activities relat support from gross investm acquired by the organization	ted to its exempt for ent income and ur n after June 30, 19	unctions - subject to c nrelated business tax 1975. See section 509(	ertain e: able inco a)(2). (C	xception: me (less omplete	s, and (2) no more that s section 511 tax) from Part III.)	1 331/3% of its
11	⊢	An organization organized a	and operated excit	isively to test for public	c salety.	5ee sec	tion sustant of or to o	arm, out the numbers
12	$\Box$	An organization organized a	and operated exclu	isively for the benefit	or, to pe	riorm in	e functions of, or to c	arry out the purposes
		of one or more publicly sup	oported organization	ons described in sect	10n 509(	(a)(1) or	section bus(a)(2). S	ee section bustarts.
	_	Check the box in lines 12a tl						
а	L	Type I. A supporting orga	inization operated,	supervised, or contro	olled by	its suppo	orted organization(s),	typically by giving
		the supported organizatio				ajority of	the directors or truste	es of the
	_	supporting organization. Y	ou must complet	e Part IV, Sections A	and B.			( ) but building
b	L	Type II. A supporting orga	anization supervise	ed or controlled in co	nnection	with its	supported organization	on(s), by having
		control or management o			the same	e person	s that control or man	age the supported
	_	organization(s). You must	complete Part IV,	Sections A and C.				
C	L	Type III functionally integ	grated. A supportii	ng organization opera	ted in co	onnectio	n with, and functional	ly integrated with,
		its supported organization	(s) (see instruction	s). You must comple	te Part l'	V, Sectic	ons A, D, and E.	
d	L	Type III non-functionally	integrated. A sup	porting organization o	perated	in conne	ection with its support	ted organization(s)
		that is not functionally inte	egrated. The organ	nization generally mus	t satisfy	a distrib	ution requirement and	l an attentiveness
	_	requirement (see instructi	ons). You must co	mplete Part IV, Sect	ions A a	nd D, and	d Part V.	
е	L	Check this box if the orga						I, Type III
		functionally integrated, or	Type III non-funct	ionally integrated sup	porting c	rganizat	ion.	
f	Er	nter the number of supported						
g	Pr	ovide the following information	on about the suppo	orted organization(s).				
	(i) N	Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10	(iv) is the	organization ur governing	(v) Amount of monetary support (see	(vi) Amount of other support (see
				above (see instructions))		ment?	instructions)	instructions)
					Yes_	No		
(A)								
, —								
(B)								
(C)								
(D)		<u> </u>						
					-	-		
(E)								
Tot	al			l	1	1		

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

JSA 9E1210 1.000 4YI057 1592

Schedule A (Form 990 or 990-EZ) 2019

Page 2

Par	Complete only if you checke Part III. If the organization fail	d the box on I	ine 5, 7, or 8 c	of Part I or if th	e organization	n failed to qua	
Sec	tion A. Public Support				·		
	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	30,777,899.	31,711,389.	31,747,397.	33,683,369.	38,380,969.	166,301,023.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge					20.200.000	0.
4	Total. Add lines 1 through 3	30,777,899.	31,711,389.	31,747,397.	33,683,369.	38,380,969.	166,301,023.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						0.
6	shown on line 11, column (f) Public support. Subtract line 5 from line 4						166,301,023.
	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
_	Amounts from line 4	30,777,899.	31,711,389.	31,747,397.	33,683,369.	38,380,969.	166,301,023.
7 8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	454,842.	265,913.	272,158.	317,886.	382,858.	1,693,657.
9	Net income from unrelated business activities, whether or not the business is regularly carried on	285,916.	454,996.	385,140.	339,602.	194,765.	1,660,419.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						0.
11	Total support. Add lines 7 through 10	L				40	169,655,099.
12	Gross receipts from related activities, etc. (s	see instructions) .			• • • • • • •	12	197,141,204.
13	First five years. If the Form 990 is forganization, check this box and stop here	<u></u> .	· · · · · · · · · · · ·	d, third, fourth,	or fifth tax ye	ar as a section	501(c)(3) ▶
Sec	tion C. Computation of Public Sup						98.02%
14	Public support percentage for 2019 (li	ne 6, column (f	) divided by line	11, column (f)).	• • • • • • • •	14	97.91%
15	Public support percentage from 2018	Schedule A, Pa	art II, line 14			15	
16a	331/3% support test - 2019. If the organization	ganization did n	not check the bo	x on line 13, ar	na line 14 is 33	1/3 % OF MORE, C	neck this X
	box and stop here. The organization q	ualities as a put	oliciy supported	organization			—
b	331/3% support test - 2018. If the org	janization did n	ot check a box o	on line 13 or 10	a, and line is i	8 331/3 76 OF THE	Ne, check
17a	this box and stop here. The organization 10%-facts-and-circumstances test - 2 10% or more, and if the organization Part VI how the organization meets of	2019. If the org n meets the "fa the "facts-and-c	ganization did nects-and-circums circumstances" te	ot check a box tances" test, ch est. The organi	on line 13, 16a eck this box a zation qualifies	a, or 16b, and indexisted and stop here. It is a publicly s	line 14 is Explain in supported
b	organization	2018. If the organization meets	ganization did n s the "facts-and	ot check a box d-circumstances	on line 13, 16 " test, check t	ia, 16b, or 17a his box and si	, and line top here.
18	Explain in Part VI how the organization supported organization						▶ ∟_

Schedule A (Form 990 or 990-EZ) 2019

JSA

Part III

Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.

If the organization fails to qualify under the tests listed below, please complete Part II.)

<u>Sec</u>	tion A. Public Support						
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")				<u> </u>		
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the				ļ		
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513 .						
4	Tax revenues levied for the						
	organization's benefit and either paid to				1		
	or expended on its behalf						
5	The value of services or facilities				ļ		
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						<u> </u>
Sec	tion B. Total Support						
Caler	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6			-			
10 a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less			l			
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets						
40	(Explain in Part VI.)			<del> </del>	<del>                                     </del>	<del> </del>	
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)	[	tionle first soos	and third fourth	or fifth tax v	par as a saction	501(c)(3)
14	First five years. If the Form 990 is to organization, check this box and stop here						
500							
	tion C. Computation of Public Sup Public support percentage for 2019 (line 8			(mp (f))		15	%
15	Public support percentage for 2019 (line of Public support percentage from 2018 Scho					16	%
16				<u> </u>	<u> </u>	1 10 1	
	tion D. Computation of Investmen Investment income percentage for 2019 (li			13. column (f))		17	%
17	Investment income percentage for 2019 (III  Investment income percentage from 2018					18	<u> </u>
18	331/3% support tests - 2019. If the o	roonization did	not check the h	ox on line 14	nd line 15 is m		
198	17 is not more than 331/3%, check the	iganizacion uid l sie hov and eta	n here. The ora	ianization dualific	es as a publicly	supported organ	ization . ►
L	331/3% support tests - 2018. If the org	old unia Aud en	t check a how or	line 14 or line	19a, and line 16	is more than 33	1/3 %, and
D	line 18 is not more than 331/3%, check	this hove and e	ton here. The o	roanization qualif	ies as a publiciv	supported organ	ization ▶
20	Private foundation. If the organization	did not check	a box on line 1	4, 19a. or 19b.	, check this box	and see instru	ctions >
20 JSA	1 117ate Touridation. If the Organization	and not onlook		.,,		Schedule A (Form	990 or 990-EZ) 2019

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Secti	on A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3с		
4a	"Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.	4a_		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  Substitutions only. Was the substitution the result of an event beyond the organization's control?	5b 5c		
C				
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or			
	benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.	6_		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	8	ļ	
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.	9b		
С	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.	9c	_	ļ
10 a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b		

Part	V Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
		11a		
		11b		
	11.00 70 00 introlled directly directly decembed in (a) or (b) and (c) are	11c		
Secti	on B. Type I Supporting Organizations		Voc	No
	Γ		163	140
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
36011	on or take a cakkering erganizatione		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	Yes	No
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
Sect	on E. Type III Functionally Integrated Supporting Organizations			
1 a b	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instance)  The organization satisfied the Activities Test. Complete line 2 below.  The organization is the parent of each of its supported organizations. Complete line 3 below.			
C	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	แรนน	Yee	No
2	Activities Test. Answer (a) and (b) below.		. 53	<del>-:</del>
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI Identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a_		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3 a	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b	The state of the s	3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	ization	S	
Check here if the organization satisfied the Integral Part Test as a qualifying Instructions. All other Type III non-functionally integrated supporting organization.			
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3	<del></del>	
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functional	y integra	ated Type III supportin	g organization (see

Schedule A (Form 990 or 990-EZ) 2019

	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)							
Secti	on D - Distributions	Current Year						
1	Amounts paid to supported organizations to accomplish ex							
2	Amounts paid to perform activity that directly furthers exer	ed						
	organizations, in excess of income from activity							
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organiz	zations					
4	Amounts paid to acquire exempt-use assets							
5	Qualified set-aside amounts (prior IRS approval required)							
6	Other distributions (describe in Part VI). See instructions.							
7	Total annual distributions. Add lines 1 through 6.							
8	Distributions to attentive supported organizations to which	the organization is resp	onsive					
	(provide details in Part VI). See instructions.							
9	Distributable amount for 2019 from Section C, line 6		· · · · · · · · · · · · · · · · · · ·					
10	Line 8 amount divided by line 9 amount							
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019				
1	Distributable amount for 2019 from Section C, line 6							
2	Underdistributions, if any, for years prior to 2019							
	(reasonable cause required - explain in Part VI). See							
	instructions.							
3	Excess distributions carryover, if any, to 2019							
а	From 2014							
b	From 2015							
C	From 2016							
d	From 2017							
e	From 2018							
f	Total of lines 3a through e		<u></u>					
g	Applied to underdistributions of prior years							
h	Applied to 2019 distributable amount							
ī	Carryover from 2014 not applied (see instructions)							
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.							
4	Distributions for 2019 from							
	Section D, line 7:							
а	Applied to underdistributions of prior years							
b	Applied to 2019 distributable amount							
C	Remainder. Subtract lines 4a and 4b from 4.							
5	Remaining underdistributions for years prior to 2019, if							
	any. Subtract lines 3g and 4a from line 2. For result			V				
	greater than zero, explain in Part VI. See instructions.							
6	Remaining underdistributions for 2019. Subtract lines 3h							
	and 4b from line 1. For result greater than zero, explain in							
	Part VI. See instructions.							
7	Excess distributions carryover to 2020. Add lines 3j							
	and 4c.							
8	Breakdown of line 7:							
a	Excess from 2015							
b	Excess from 2016							
c	Excess from 2017							
d	Excess from 2018							
е	Excess from 2019							

Schedule A (Form 990 or 990-EZ) 2019

Page 8 Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

### Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury

### Schedule of Contributors

OMB No. 1545-0047

**Employer Identification number** 

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ▶ Go to www.irs.gov/Form990 for the latest information. Internal Revenue Service Name of the organization

YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER 04-2103551 BOSTON, INC. Organization type (check one): Filers of: Section: Form 990 or 990-EZ X 501(c)(03 ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

35781

Employer identification number 04-2103551

Part I	art I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
1		\$ 353,164.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
2		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
3_		\$\$	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
4		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
			Person Payroll Noncash (Complete Part II for noncash contributions.)			

Name of organization YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER
BOSTON, INC.

Employer identification number 04-2103551

	BOSTON, INC.	04-2.	103331
Part II	Noncash Property (see instructions). Use duplicate copies of P	art II if additional space is ne	eded.
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

INAIIIO OI OI	BOSTON, INC.	SOCIATION OF	GREATER	04-2103551			
Part III	Exclusively religious, charitable, etc., c	ontributions to or	ganizations descr				
	(10) that total more than \$1,000 for the						
	the following line entry. For organization	s completing Part	III, enter the total of	of exclusively religious, charitable, etc.			
	contributions of \$1,000 or less for the	ear. (Enter this inf	formation once. Se	ee instructions.) ►\$			
	Use duplicate copies of Part III if addition	nal space is neede	d.				
(a) No. from	(b) Purpose of gift	(c) Use o		(d) Description of how gift is held			
Part I	(b) Purpose or gift	(6) 088 (	or girt	(a) Description of now gift is need			
		(e) Transfe	r of gift				
	Transferee's name, address, and 2	ZIP + 4	Relation	ship of transferor to transferee			
(a) No. from	(b) Purpose of gift	(c) Use	of aife	(d) Description of how gift is held			
Part I	(b) Fulpose of gift	(0) 030 (	n giit	(a) Description of noting and to note			
		(e) Transfe	er of gift				
	Transferee's name, address, and	ZIP + 4	Relation	ship of transferor to transferee			
(a) No. from	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held			
Part I			_				
		(e) Transfe	er of gift				
		<b>315</b> . 4	Dalatian	and the set them deleves to them deleves			
	Transferee's name, address, and	ZIP + 4	Relation	ship of transferor to transferee			
			<del></del>				
(a) No.							
from	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held			
Part I							
			-				
		(a) Transf	er of aift				
	(e) Transfer of gift						
	Transferee's name, address, and	ZIP + 4	Relation	ship of transferor to transferee			

### **SCHEDULE C** (Form 990 or 990-EZ)

## **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

•	Section 501(c)(3) organizations	that have NOT filed Form 5768 (electi	on under section 501(h)	): Complete Part II-B. Do no	t complete Part II-A.
f the	organization answered "Yes,"	on Form 990, Part IV, line 5 (Proxy	Tax) (see separate in	structions) or Form 990-E	Z, Part V, line 35c (Proxy
•	(see separate instructions), ther Section 501(c)(4), (5), or (6) orga				
		'S CHRISTIAN ASSOCIATIO	N OF GREATER	Employer Idea	ntification number
	TON, INC.			04-2103	
		organization is exempt under	section 501(c) or i	• • • • • • • • • • • • • • • • • • •	
1		organization's direct and indirect			
٠	definition of "political campa	•	ontiodi odiripalgii de	Million III alt IV. (555 III	
2	Political campaign activity e	xpenditures (see instructions)		<b>▶</b> \$	
3		campaign activities (see instruction			
		organization is exempt under			
1		cise tax incurred by the organization		5 ▶\$	
2		cise tax incurred by organization m			
3		a section 4955 tax, did it file Form			
4a					
	If "Yes " describe in Part IV.				
Par	t I-C Complete if the c	organization is exempt under	section 501(c), ex	cept section 501(c)(3	).
1	Enter the amount directly e	xpended by the filing organization	for section 527 ex	empt function	
2		ng organization's funds contributed			
		es			
3	Total exempt function expe	enditures. Add lines 1 and 2. Ent	er here and on Foi	m 1120-POL,	
	line 17b			▶\$	<del></del>
4	Did the filing organization file	e Form 1120-POL for this year?			Yes No
5	Enter the names, addresses	and employer identification numb	er (EIN) of all section	on 527 political organiza	ations to which the filing
	organization made payment	ts. For each organization listed, er tributions received that were prom	iter the amount paid	i from the filling organiz	ation's luitos. Also effici ditical organization such
	as a separate segregated fur	nd or a political action committee (	PAC). If additional sp	ace is needed, provide i	nformation in Part IV.
		(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
	(a) Name	(b) Address	(6) = 114	filing organization's	contributions received and
				funds. If none, enter -0	promptly and directly
					delivered to a separate
					political organization. If none, enter -0
					Hono, check to .
(1)			1		
(2)			-		
				<u> </u>	
(3)			-		
(4)			-		
(5)			†		
(6)			1		

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2019

		···· 000 01 000 EE, E0.0						1
Pa	art II-A	Complete if the org section 501(h)).	anizati	on is exen	npt under section	n 501(c)(3) and	filed Form 5768 (ele	ction under
A	Check ▶				affiliated group (and excess lobbying exp		ach affiliated group mem	ber's name,
В	Check ▶	if the filing organiz	ation ch	ecked box A	and "limited contro	ol" provisions app	oly.	
		Limits (	on Lobb ures" me	ying Expendence	litures its paid or incurred	)	(a) Filing organization's totals	(b) Affiliated group totals
12	Total lot	bying expenditures to in						<del>`</del>
		bying expenditures to in						
	c Total lobbying expenditures (add lines 1a and 1b)							
	d Other exempt purpose expenditures							
		empt purpose expenditu						
		g nontaxable amount.	•		•			
•	columns	-						
		ount on line 1e, column (a)	or (b) is:	The lobbyin	a nontaxable amount	is:		
		\$500,000	(3) (3)		amount on line 1e.			
		0,000 but not over \$1,000	.000		us 15% of the excess	over \$500,000.		
		000,000 but not over \$1,50	•		us 10% of the excess			
		500,000 but not over \$17,0			us 5% of the excess of			
		,000,000		\$1,000,000.				
		ots nontaxable amount	(enter 25					
	_	t line 1g from line 1a. If	•	-		r		
		t line 1f from line 1c. If z				r		
i		is an amount other th					tion file Form 4720	
•		g section 4911 tax for the						Yes No
_					aging Period Unde			
	(S	ome organizations that	t made a	section 50	1(h) election do no	t have to compl	ete all of the five colun	nns below.
	•	•	See	the separat	e instructions for	lines 2a through	2f.)	
_			Lobi	ying Exper	ditures During 4-Y	ear Averaging Pe	riod	
		ar year (or fiscal year beginning in)	(a)	2016	(b) 2017	(c) 2018	(d) 2019	(e) Total
28	a Lobbying	nontaxable amount						
		ceiling amount f line 2a, column (e))						
•	C Total lob	bying expenditures						
_	d Grassroo	ots nontaxable amount						
		ots ceiling amount f line 2d, column (e))						
4	Graceror	ots Johbving expenditures						

Schedule C (Form 990 or 990-EZ) 2019

<b>-</b>	(election under section 501(h)).	(a)		(b)			
	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed cription of the lobbying activity.	Yes	No		Amo		
1	During the year, did the filing organization attempt to influence foreign, national, state, or local						
	legislation, including any attempt to influence public opinion on a legislative matter or						
а	referendum, through the use of: Volunteers?		х				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Х				
C	Media advertisements?	1	Х				
d	Mailings to members, legislators, or the public?		Х				
е	Publications, or published or broadcast statements?		X				
f	Grants to other organizations for lobbying purposes?		Х			128	, 978
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	• —	х			120	, 510
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X				
!	Other activities?					128	, 978
j 2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		х				i
b	If "Yes," enter the amount of any tax incurred under section 4912						
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912.						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 5	1(c)(5)	, or s	ectio	n		
	501(c)(6).		-			Yes	No
_	and the second s				1	168	NO
1	Were substantially all (90% or more) dues received nondeductible by members?					+	-
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures in	· · · · · rom the	prior	vear?	·		<u> </u>
_	t III-B Complete if the organization is exempt under section 501(c)(4), section 5						
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No					3, is	
		017 /	J) F a	L 111-7-	٠,		
	answered "Yes."						
1	answered "Yes."  Dues, assessments and similar amounts from members			1			
1 2							
	Dues, assessments and similar amounts from members	· · · · ·	of	1			
	Dues, assessments and similar amounts from members	ounts	of	1 2a			
2	Dues, assessments and similar amounts from members	ounts	of	1 2a 2b			
a b c	Dues, assessments and similar amounts from members		of	2a 2b 2c			
2 a b c	Dues, assessments and similar amounts from members	ounts		2a 2b 2c			
a b c	Dues, assessments and similar amounts from members	ounts		2a 2b 2c			
2 a b c	Dues, assessments and similar amounts from members	ounts		2a 2b 2c			
2 a b c	Dues, assessments and similar amounts from members	ounts ues lues lobbyi	of	2a 2b 2c 3			
2 a b c 3 4	Dues, assessments and similar amounts from members	ounts lues lon of ti	of	2a 2b 2c 3			
a b c 3 4 Far	Dues, assessments and similar amounts from members	ounts lues lon of ti	of	2a 2b 2c 3		lines 1	I and
a b c 3 4 Far	Dues, assessments and similar amounts from members	ounts lues lon of ti	of	2a 2b 2c 3		lines 1	1 and
a b c 3 4 5 Par Prov 2 (se	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include am political expenses for which the section 527(f) tax was paid).  Current year	ounts lues lon of ti	of	2a 2b 2c 3		lines 1	l and
a b c 3 4 5 Par Prov 2 (se	Dues, assessments and similar amounts from members	ounts lues lon of ti	of	2a 2b 2c 3		lines 1	I and
a b c 3 4 5 Par Prov 2 (se	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include am political expenses for which the section 527(f) tax was paid).  Current year	ounts lues lon of ti	of	2a 2b 2c 3		lines 1	1 and
a b c 3 4 5 Par Prov 2 (se	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include am political expenses for which the section 527(f) tax was paid).  Current year	ounts lues lon of ti	of	2a 2b 2c 3		lines 1	I and
a b c 3 4 5 Par Prov 2 (se	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include am political expenses for which the section 527(f) tax was paid).  Current year	ounts lues lon of ti	of	2a 2b 2c 3		lines 1	1 and
a b c 3 4 5 Par Prov 2 (se	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include am political expenses for which the section 527(f) tax was paid).  Current year	ounts lues lon of ti	of	2a 2b 2c 3		lines 1	I and
a b c 3 4 5 Par Prov 2 (se	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include am political expenses for which the section 527(f) tax was paid).  Current year	ounts lues lon of ti	of	2a 2b 2c 3		lines 1	1 and
a b c 3 4 5 Par Prov 2 (se	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include am political expenses for which the section 527(f) tax was paid).  Current year	ounts lues lon of ti	of	2a 2b 2c 3		lines 1	I and
a b c 3 4 5 Par	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include am political expenses for which the section 527(f) tax was paid).  Current year	ounts lues lon of ti	of	2a 2b 2c 3		lines 1	I and

### Part IV Supplemental Information (continued)

PART II, LINE B

THE YMCA OF GREATER BOSTON IS A MEMBER OF THE ALLIANCE OF MASSACHUSETTS
YMCAS, A PUBLIC POLICY AND ADVOCACY GROUP COMMITTED TO WORKING WITH YMCAS
AND OTHER CHILD CARE AND HUMAN SERVICE ORGANIZATIONS IN THE COMMONWEALTH,
CONCERNED WITH THE WELL BEING OF CHILDREN AND FAMILIES. THE YMCA OF
GREATER BOSTON ENGAGES A STRATEGIC MANAGEMENT AND PUBLIC AFFAIRS
CONSULTANT TO ASSIST THE ORGANIZATION IN NAVIGATING REGULATORY AND
FUNDING MATTERS PERTAINING TO YMCA SERVICES.

### SCHEDULE D (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

## **Supplemental Financial Statements**

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER Emi

20 **19** 

Open to Public Inspection

Schedule D (Form 990) 2019

Employer identification number

04-2103551 BOSTON, INC. Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (b) Funds and other accounts (a) Donor advised funds 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) . . Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . . . . . . Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Conservation Easements. Part II Complete if the organization answered "Yes" on Form 990, Part IV. line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of a historically important land area Preservation of land for public use (for example, recreation or education) Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a 2b b 2c Number of conservation easements on a certified historic structure included in (a) . . . . . Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register........... Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 tax year > Number of states where property subject to conservation easement is located ▶ \_ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of 5 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the 2 following amounts required to be reported under FASB ASC 958 relating to these items: 

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

_			•
D	200	•	4

Pai										
3	Using the organization's acquisitio	n, accession, and o	ther records, c	neck any o	f the	followi	ng that ma	ke sign	ificant use	of its
	collection items (check all that appl	y):								
а	Public exhibition		_	an or excha	ange	progran	n			
b	Scholarly research		e L Ot	ner						
C	Preservation for future gener									<b>D</b>
	Provide a description of the organ	ization's collections	and explain ho	w they fur	rther	the org	anization's	exemp	purpose	in Part
	XIII.			historiani t			than aimilan			
5	During the year, did the organizatio								Yes	No
Da	assets to be sold to raise funds rath		ined as part or	ne organiza	auon	s collec	uonr	L	162	110
	Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.									
1a	a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not									
	included on Form 990, Part X?							L	Yes [	No
b	If "Yes," explain the arrangement in	n Part XIII and comp	lete the following	y table:						
							<u>P</u>	mount		
C	Beginning balance									
d	Additions during the year									
e	Distributions during the year									
f	Ending balance		Dort V line 21	or ecorow	1f	etodial :	account liabi	litv?	Yes	No
2a	If "Yes," explain the arrangement in	ount on Form 990, r	re if the evolen:	oi esciow i	en nr	ovided i	on Part XIII	y		<b>—</b>   '''
	t V Endowment Funds.	TPAIL AIII. CHECK HE	ste it the explain	ttorrias bo	CII PI	Ovidod	3111 0117111		• • • • • •	
ra	Complete if the organiza	tion answered "Ye	s" on Form 99	0. Part IV.	line	10.				
	Complete ii are erganize	(a) Current year	(b) Prior year			s back	(d) Three yea	rs back	(e) Four ye	ars back
4	Reginning of year balance	14,056,500.	15,962,05	8. 14,	292	,947.	14,002,	792.	15,34	8,499.
1a h	Beginning of year balance Contributions	1,024,751.	4,69	8.	11	,140.	14,	197.	1	9,085.
a	Net investment earnings, gains,									
·	and losses	2,932,263.	-1,268,01	5. 2,	307	,489.	926,	638.	-71	6,372.
d	Grants or scholarships									
e	Other expenditures for facilities									
_	and programs	573,643.	560,6			,780.		224.		6,212.
f	Administrative expenses	82,339.	81,58			,738.	<u> </u>	456.		$\frac{02,208}{2,702}$
g	End of year balance	17,357,532.	14,056,50			,058.	14,292,	947.	14,00	2,792.
2	Provide the estimated percentage	of the current year	end balance (line	1g, columr	n (a))	held as:	:			
а	Board designated or quasi-endown	nent ▶ 18.8100	_%							
b	Permanent endowment   29.4	1700 %								
С	Term endowment ► 51.7200		1000/							
0 -	The percentages on lines 2a, 2b, a Are there endowment funds not in	the pessession of th	100%. no organization	hat are hel	ld an	d admin	istered for th	ne		
зa	organization by:	the possession of the	ie organization	inat are no		<b>.</b>			Y	s No
	(i) Unrelated organizations								3a(i)	X
	(ii) Related organizations								3a(ii)	X
ь	If "Yes" on line 3a(ii), are the relate	ed organizations liste	d as required on	Schedule F	₹?				3b	
4	Describe in Part XIII the intended u									
Pa	rt VI Land, Buildings, and Equ Complete if the organize	uipment. ation answered "Ye	es" on Form 9	90, Part IV	, line	11a. S	See Form 9	990, Pa	art X, line	10.
	Description of property	(a) Cost or (inves	other basis (b) tment)	Cost or other b (other)			cumulated eciation	,,	<u> </u>	
1a	Land			3,384,1						1,121.
b	Buildings		13	5,142,7	62.	59,5	81,951.		75,560	811.
C	Leasehold improvements				4.5	- 00 0	50 050	-		000
d	Equipment		2	7,180,9	41.	20,0	59,859.		1,12.	,082.
<u>e</u>	Other		000 5-41	Jump (D) 1		) <sub>0</sub> )			86,066	5.014
Tota	I. Add lines 1a through 1e. (Column	(d) must equal Form	n 990, Part X, co	iumn (B), II	ne 10	<i>ic.)</i>	▶	Scher	lule D (Form	

Schedule D (Form 990) 2019

Part VII	Complete if the organization answere	ed "Yes" on Form 99	0, Part IV, line 11b. See Form 990,	Part X, line 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuati Cost or end-of-year mark	
(1) Financi	al derivatives			
	held equity interests			
(3) Other_				
(A)				
(B)				
(C)				
(D)				
(E)				·
(F)				
(G)				
(H)				
	n (b) must equal Form 990, Part X, col. (B) line 12.)	·	<u> </u>	
Part VIII	Investments - Program Related. Complete if the organization answere	ed "Yes" on Form 99	0, Part IV, line 11c. See Form 990,	Part X, line 13.
	(a) Description of investment	(b) Book value	(c) Method of valuati Cost or end-of-year mark	
(1)				
(2)				
(3)		<del></del>	<u> </u>	
(4)				
(5)				
(6)				
(7)				
(8) (9)				
	nn (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets.	<del></del>		
i air in	Complete if the organization answere	ed "Yes" on Form 99	0, Part IV, line 11d. See Form 990,	Part X, line 15.
		Description		(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)		V-1. N-1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1		
Part X	lumn (b) must equal Form 990, Part X, col. (B Other Liabilities. Complete if the organization answer			m 990, Part X,
1.	line 25.	ription of liability		(b) Book value
	eral income taxes			
	EREST RATE SWAP OBLIGATION			2,248,163
<del></del>	SING DEBT			5,768,291
	D ISSUANCE COST			-842,328
(5)				
(6)				
(7)				
(8)				
(9)	,			
Total. (Colu	mn (b) must equal Form 990, Part X, col. (B) line 2	5.)		7,174,126
2 Liability	for uncertain tax positions. In Part XIII, provide t	he text of the footnote to	o the organization's financial statements t	hat reports the
organizatio	n's liability for uncertain tax positions under FAS	B ASC 740. Check here	if the text of the footnote has been provide	ded in Part XIII X

Dana	4

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n.
		1
1 2	Total revenue, gains, and other support per audited financial statements	
a	Net unrealized gains (losses) on investments	
b	Donated services and use of facilities	]
c	Recoveries of prior year grants	
d	Other (Describe in Part XIII.)	]
e	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	. 1
b	Other (Describe in Part XIII.)	<b> </b>
C	Add lines 4a and 4b	4c
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	
1	Total expenses and losses per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	
а	Donated services and use of facilities	
b	Prior year adjustments	
C	Other losses	1
d	Other (Describe in Part XIII.)	
е	Add lines 2a through 2d	3
3	Subtract line 2e from line 1	-
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	]
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a	1
b	Other (Describe in Part XIII.)	4c
С 5	Add lines 4a and 4b	
Part	XIII Supplemental Information	
2; Par	the the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; It XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information of the part XII.	Part V, line 4; Part X, line nation.
	, rade 3	
-		
		Schedule D (Form 990) 2019

### Part XIII Supplemental Information (continued)

PART V, LINE 2

YMCA OF GREATER BOSTON HAS ADOPTED FASB ASU 2016-14, PRESENTATION OF THE FINANCIAL STATEMENTS OF NOT-FOR-PROFIT ENTITIES. AS A RESULT, THE DECEMBER 31, 2019 AUDITED FINANCIAL STATEMENTS CLASSIFY NET ASSETS AS EITHER NET ASSETS WITHOUT DONOR RESTRICTIONS, OR NET ASSETS WITH DONOR RESTRICTIONS.

FOR PURPOSES OF PART V, LINE 2, YMCA OF GREATER BOSTON HAS REPORTED ITS YEAR END ENDOWMENT BALANCE WITHOUT DONOR RESTRICTIONS AS QUASI-ENDOWMENT AND ITS YEAR END BALANCE WITH DONOR RESTRICTIONS AS PERMANENT ENDOWMENT AND TEMPORARILY RESTRICTED ENDOWMENT, RESPECTIVELY.

PART V, LINE 4

INTENDED USE OF ENDOWMENT FUNDS

THE ENDOWMENT FUNDS OF THE YMCA OF GREATER BOSTON HAVE BEEN SET ASIDE THROUGH THE INTENTIONS OF DONORS AND BOARD APPROPRIATION FOR GENERAL OR SPECIFIC PURPOSES.

PART X, LINE 2

FIN 48 (ASC) FOOTNOTE

THE ASSOCIATION IS A NONPROFIT ORGANIZATION DESCRIBED UNDER INTERNAL REVENUE CODE (IRC) SECTION 501(C)(3) AND IS GENERALLY EXEMPT FROM INCOME TAXES UNDER THE PROVISIONS OF IRC SECTION 501(A). THE ASSOCIATION BELIEVES IT HAS TAKEN NO SIGNIFICANT UNCERTAIN TAX POSITIONS.

### **SCHEDULE G** (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete If the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

▶ Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service N

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization YOUNG I BOSTON, INC.	MEN'S CHRISTIAN ASSO	CIATION OF	GREATER	04-2103551	on number
Part I Fundraising Activiti	ies. Complete if the organ	ization answe	red "Yes" on Form		7
	are not required to comple		ica ica oni oni	1 000, 1 41111, 11110 1	••
	nization raised funds through		wing activities. Che	ck all that apply.	
	e e		on of non-governme		
		_	on of government gr	_	
b Internet and email sol			_	ants	
c Phone solicitations	g	Special fu	undraising events		
d In-person solicitations					
<ul> <li>2a Did the organization have or key employees listed in</li> <li>b If "Yes," list the 10 highes compensated at least \$5,0</li> </ul>	i Form 990, Part VII) or entity st paid individuals or entities	/ in connection	with professional fur	idraising services? [	Yes No fundraiser is to be
(I) Name and address of individence or entity (fundraiser)	lual (ii) Activity	(iii) Did fundraise custody or cont contributions	rol of from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes N	lo		
1	i				
2					
3					
4				-	
5					
6					
7		<del>  -   -</del>			
8		<del> </del>			
9					
10					
Total			. ▶		
List all states in which the registration or licensing.	e organization is registered	or licensed to	solicit contributions	or has been notified	I it is exempt from
		<del></del>			
				····	

	Fundraising Events. Common \$15,000 of f events with gross receip	mplete if the organization undraising event contribut ts greater than \$5,000.	answered "Yes" on I ions and gross incom	Form 990, Part IV, le on Form 990-EZ	line 18, or reported, lines 1 and 6b. List
	<u> </u>	(a) Event #1 SPARK PARTY (event type)	(b) Event #2 CHARLES RIVER (event type)	(c) Other events  13.	(d) Total events (add col. (a) through col. (c))
Revenue	1 Gross receipts			747,233.	1,429,824
Re	2 Less: Contributions	458,682.	129,159.	597,786.	1,185,627
_	line 2)		30,000.	149,447.	244,197
	4 Cash prizes	• • •			
	5 Noncash prizes	• • • •		4,219.	4,219
suses	6 Rent/facility costs		1,698.	97,163.	98,861
Direct Expenses	7 Food and beverages	84,076.	13,093.	48,608.	145,777
Direct	8 Entertainment	3,100.	1,750.	3,435.	8,285
	9 Other direct expenses	43,322.	24,807.	35,761.	103,890
	10 Direct expense summary. At 11 Net income summary. Subtr	act line 10 from line 3, col	umn (d)	. , . , <u> </u>	361,032 -116,835
	\$15,000 on Form 990-E	e organization answered " Z, line 6a.		rant IV, line 19, or	(d) Total gaming (add
Revenue		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
<u>~</u>	1 Gross revenue	•••			
ses	2 Cash prizes				
Expenses	3 Noncash prizes	• • • •			
Direct 1	4 Dant/facility costs				
_	5 Other direct expenses		11 14-	l V or	
	6 Volunteer labor	Yes 9	% Yes% No	Yes%	
	7 Direct expense summary. A	dd lines 2 through 5 in colu	ımn (d)		
	8 Net gaming income summa	ry. Subtract line 7 from line	e 1, column (d)	<u></u>	
	a Is the organization licensed t	e organization conducts ga o conduct gaming activities	s in each of these stat	es?	. Yes No
10a		gaming licenses revoked, sus		uring the tax year?	. Yes No

### YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER 04-2103551

	ule G (Form 990 or 990-EZ) 2019  Page 3  Page 3  Yes No
11	Does the organization conduct gaining activates with normalisation
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?
	tormed to administer originate gaming
13	Indicate the percentage of gaming activity conducted in:
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:
	Name ▶
	Address ►
15 2	Does the organization have a contract with a third party from whom the organization receives gaming
ısa	revenue?
ь	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the
-	amount of gaming revenue retained by the third party ▶ \$
С	If "Yes," enter name and address of the third party:
	Name ▶
	Address ►
16	Gaming manager information:
	Name ▶
	Gaming manager compensation ▶ \$
	Description of services provided ▶
	☐ Director/officer ☐ Employee ☐ Independent contractor
17	Mandatory distributions:
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to
	retain the state gaming license?
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations
-	or spent in the organization's own exempt activities during the tax year ▶ \$
Par	

Schedule G (Form 990 or 990-EZ) 2019

#### **SCHEDULE J** (Form 990)

Department of the Treasury

Name of the organization

BOSTON, INC.

Internal Revenue Service

# Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information. YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER

OMB No. 1545-0047

Open to Public Inspection Employer identification number

Schedule J (Form 990) 2019

04-2103551

Part I Questions Regarding Compensation No Yes 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Health or social club dues or initiation fees Tax indemnification and gross-up payments Personal services (such as maid, chauffeur, chef) Discretionary spending account If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to X 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line X 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Written employment contract Compensation committee Compensation survey or study Independent compensation consultant X Approval by the board or compensation committee X Form 990 of other organizations During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: X 4a X b Participate in, or receive payment from, a supplemental nonqualified retirement plan?...... 4b X c Participate in, or receive payment from, an equity-based compensation arrangement?..... 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: X 5a X 5b If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: X 6a X 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed Χ 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe X 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in 9

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019 Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	f W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
(A) Name and Title		(t) Base compensation	(ii) Bonus & incentive compensation	(III) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990	
JAMES O'S. MORTON	10	377,799.	0.	37,810.	33,600.	12,612.	461,821.	0.	
PRESIDENT & CEO	lan	0.	0.	0.	o.	0.	0.	0.	
KATHRYN J. KURAS	(1)	234,616.	0.	0.	28,154.	6,961.	269,731.	0.	
2 <sup>COO</sup>	(0)	0.	0.	0.	0.	0.	0.	0.	
JARRETT ROYSTER	(1)	212,593.	0.	4,810.	26,088.	6,894.	250,385.	0.	
3EVP-OP / COO (DIV I)	(0)	0.	0.	0.	0.	0.	0.	0.	
PAUL F. FALVEY	(i)	222,770.	0.	0.	0.	17,541.	240,311.	0.	
4 <sup>CFO</sup>	(6)	0.	0.	0.	0.	0.	0.	0.	
MARK STRAUBEL	(0)	189,476.	0.	4,810.	23,314.	17,441.	235,041.	0.	
5EVP-OP / COO (DIV II)	(ii)	0.	0.	0.	0.	0.	0.	0.	
AMY TURNER	(i)	186,924.	0.	4,810.	23,008.	17,426.	232,168.	0.	
8EVP OF CHILD DEVELOPMENT/CCDO	(0)	0.	0.	0.	0.	0.	0.	0.	
STEPHEN BARRETT	(1)	186,539.	0.	0.	0.	1,422.	187,961.	0.	
7SVP-HR / CHRO	(ii)	0.	0.	0.	0.	0.	0.	0.	
WENDY ZINN	(i)	150,308.	0.	4,810.	18,614.	11,768.	185,500.	0.	
8 SVP PSHIP & SOC RESPONSIBILITY	(6)	0.		0.	0.	0.	0.	0.	
MICHAEL FARRELL	(1)	151,385.	0.	4,810.	0.	17,205.	173,400.		
9 OF FACILITY MANAGEMENT	(6)	0.		0.	0.	0.	0.	0.	
MARION KELLY	(i)	144,023.	0.	162.	17,302.	2,161.	163,648.	0.	
10 SENIOR BRANCH EXECUTIVE DIR	(11)	0.		0.	0.	0.	0.	0.	
PAUL J. SLOVIN	0	131,197.	0.	0.	16,379.	15,097.	162,673.	0.	
11EX. DIR. OF SHARED SERVICES	(8)	0.	0.	0.	0.	0.	0.	0.	
DONALD BAUTZ	(i)	127,553.	0.	0.	15,306.	16,004.	158,863.	0.	
12 SENIOR BRANCH EXECUTIVE DIR	(ii)	0.	0.	0.	0.	0.	0.	0.	
IRENE E. COLLINS	(1)	124,703.	0.	0.	14,964.	16,994.	156,661.	0.	
13 <sup>VP</sup> OF MARKETING	(6)	0.	0.	0.	0.	0.	. 0		
	(i)								
14	(ii)								
	(1)							Ļ	
15	(11)								
	(i)								
16	(ii)							hedule J (Form 990) 2019	

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#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

HOUSING ALLOWANCE

PART I, LINE 1

A HOUSING ALLOWANCE IS PROVIDED TO THE PRESIDENT/CEO AS PART OF HIS EMPLOYMENT CONTRACT. THE ALLOWANCE AMOUNT IS INCLUDED IN TAXABLE COMPENSATION FOR THE YEAR.

PART I, LINE 5A

THE ORGANIZATION PROVIDES ADDITIONAL FINANCIAL REWARD TO THE CORPORATE EXECUTIVE TEAM AND THE BRANCH EXECUTIVES AND STAFF BASED ON MEETING OR EXCEEDING THE FOLLOWING PERFORMANCE MEASUREMENTS:

- -BUDGETED OPERATING REVENUE,
- -ANNUAL CAMPAIGN GOAL,
- -NET BOTTOM LINE BUDGET, AND/OR
- -MEMBERSHIP REVENUE TARGET.

PART I, LINE 7

BONUS AND INCENTIVE COMPENSATION PAYMENTS ARE PAID AT THE DISCRETION OF THE ORGANIZATION'S CEO, SUBJECT TO REVIEW AND APPROVAL BY THE

COMPENSATION COMMITTEE.

Schedule J (Form 990) 2019

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Schedule J (Form 990) 2019

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### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART II, COLUMN (B) (III)

OTHER REPORTABLE COMPENSATION INCLUDES TRANSPORTATION BENEFITS AND

RELOCATION BENEFITS. SUCH AMOUNTS ARE INCLUDED IN TAXABLE COMPENSATION

FOR THE YEAR.

Schedule J (Form 990) 2019

#### TAX-EXEMPT BONDS

SCHEDULE K (Form 990)

# **Supplemental Information on Tax-Exempt Bonds**

► Complete If the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

OMB No. 1545-0047 Inspection

Department of the Treasury Internal Revenue Service

➤ Attach to Form 990. ► Go to www.irs.gov/Form990 for Instructions and the latest information.
YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER

Name of the organization

Employer Identification number 04-2103551

BOSTON, INC. Part I Bond Issues (h) On behalf of issuer (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (g) Defeased (a) Issuer name Yes No Yes No Yes No A MASS DEVELOPMENT FINANCE AGENCY - SERIES 2004 04-3431814 57583F5X5 10/28/2004 28,000,000. NEW CONST./REFUND '98 & '01 BONDS 8,500,000. NEW CONSTRUCTION/REFUND '04 BOND B MASS DEVELOPMENT FINANCE AGENCY - SERIES 2007 04-3431814 57583RKV6 05/09/2007 10,800,000. NEW CONSTRUCTION 04/02/2012 C MASS DEVELOPMENT FINANCE AGENCY - SERIES 2012 04-3431814 04/29/2015 10,000,000. NEW CONSTRUCTION D MASS DEVELOPMENT FINANCE AGENCY - SERIES 2015 04-3431814

Part	Proceeds								
-			Α		В		2		)
1	Amount of bonds retired	8,1	88,436.	2,5	73,818.	2	205,000.	8	99,072.
2	Amount of bonds legally defeased								
3	Total proceeds of issue	28,0	000,000.	8,5	00,000.	10,8	00,000.	10,0	00,000.
4	Gross proceeds in reserve funds								
5	Capitalized interest from proceeds	-	795,244.						
6	Proceeds in refunding escrows								05 000
7	Issuance costs from proceeds			1	64,750.		28,920.		25,000.
-8	Credit enhancement from proceeds	1	134,515.		36,181.				
9	Working capital expenditures from proceeds								35 000
10	Capital expenditures from proceeds			8,299,069.		10,771,080.		9,9	75,000.
11	Other spent proceeds								
12	Other unspent proceeds								
13	Year of substantial completion	200	)5	2009		2015		2015	
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a refunding issue of tax-exempt bonds (or,				l 1		l	İ	٠,
	if issued prior to 2018, a current refunding issue)?	X		X			X		
15	Were the bonds issued as part of a refunding issue of taxable bonds (or, if		<b>!</b>				l l		۱ ,,
	issued prior to 2018, an advance refunding issue)?	X			Х		X		X
16	Has the final allocation of proceeds been made?	X		X		X	L		X
17	Does the organization maintain adequate books and records to support the				! I		1		
	final allocation of proceeds?	X		X		X		x	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2019

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# YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER

art III Private Business Use TAX	-EXEMP	r BONDS						
		A		3		;		)
Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
which owned property financed by tax-exempt bonds?		Х		Х		Х		X
Are there any lease arrangements that may result in private business use of								
bond-financed property?		X		X		Х		X
a Are there any management or service contracts that may result in private						ļ		I
business use of bond-financed property?		X		Х	Х		Х	
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								Í
counsel to review any management or service contracts relating to the financed property?					Х		Х	
c Are there any research agreements that may result in private business use of				l				
bond-financed property?		х		Х		X		X
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other				1				i
outside counsel to review any research agreements relating to the financed property?				L				
Enter the percentage of financed property used in a private business use by entities								
other than a section 501(c)(3) organization or a state or local government ▶		%		- %		%		
Enter the percentage of financed property used in a private business use as a				1				
result of unrelated trade or business activity carried on by your organization,								
another section 501(c)(3) organization, or a state or local government ▶		%		%		%		
Total of lines 4 and 5		%		%		%		<del></del>
Does the bond issue meet the private security or payment test?		х		Х		X		Х
a Has there been a sale or disposition of any of the bond-financed property to a				l l		I		
nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		Х		X		Х		X
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
disposed of		%		, %		- %		
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								1
sections 1.141-12 and 1.145-2?				ļ				<del></del>
Has the organization established written procedures to ensure that all				ļ l				l
nonqualified bonds of the issue are remediated in accordance with the				i				1
requirements under Regulations sections 1.141-12 and 1.145-2?	X		Х		Х		Х	
art IV Arbitrage		-						
		A		В		<del></del>		<u> </u>
I Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No X
Penalty in Lieu of Arbitrage Rebate?		Х		X		X		<u>x</u>
If "No" to line 1, did the following apply?						<del></del>		- V
a Rebate not due yet?		X		Х		X		X
b Exception to rebate?		х		Х		Х		X
c No rebate due?	х		X		X		Х	L
If "Yes" to line 2c, provide in Part VI the date the rebate computation was						ļ		
performed						, ——ļ		
3 Is the bond issue a variable rate issue?	X	1	X		х	ı l	X	1

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#### YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER

Schedule K (Form 990) 2019							-	Page 3
Part IV Arbitrage (continued)	,	,					<del></del>	
		<u> </u>		B	-	C		
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No X
hedge with respect to the bond issue?	Х	L		X	Х			
b Name of provider	CITIZENS I	ANK			RBS CITIZE			
c Term of hedge		10.000				10.000		
d Was the hedge superintegrated?		Х				X		
e Was the hedge terminated?		Х				Х		
5a Were gross proceeds invested in a guaranteed investment contract (GiC)?		X		Х		X		x
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?						<b>.</b>		
6 Were any gross proceeds invested beyond an available temporary period?		X		X		Х		X
7 Has the organization established written procedures to monitor the	1	1 1						
requirements of section 148?	<u> </u>	X		X	l.,	X		X
Part V Procedures To Undertake Corrective Action								
		Α	В					
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the						1		
voluntary closing agreement program if self-remediation isn't available under		1 1						
applicable regulations?	x	1 1	X		X		X	
Part VI Supplemental Information. Provide additional information for responses	lo questio	ns on Sche	dule K. S	ee instruc	tions			
<del></del>					_			
						-		
						-		
								_
				-				
And the same of th								

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

SCHEDULE K, LINE 3

ALL MANAGEMENT AND SERVICE CONTRACTS IN BOND-FINANCED SPACE QUALIFY UNDER
A PRIVATE BUSINESS USE SAFE HARBOR OR EXCEPTION OR ARE INCIDENTAL IN
NATURE. THEREFORE, NO CONTRACTS RESULT IN PRIVATE BUSINESS USE.

SCHEDULE K, PART IV, LINE 2C

FOR ALL FOUR BOND ISSUES, THE REBATE COMPUTATION WAS PERFORMED IN APRIL, 2019.

#### SCHEDULE M (Form 990)

### **Noncash Contributions**

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

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Open to Public Inspection

Department of the Treasury Internal Revenue Service Attach to Form 990.
 Go to www.irs.gov/Form990 for instructions and the latest information.

Inspect Employer identification number

Name of the organization BOSTON, INC.

Part I Types of Property (c) Noncash contribution (a) Check if Number of contributions or Method of determining amounts reported on Form 990, Part VIII, line 1g applicable items contributed noncash contribution amounts Art - Works of art . . . . . . . . 2 Art - Historical treasures . . . . . 3 Art - Fractional interests . . . . . 4 Books and publications . . . . . 5 Clothing and household goods . . . . . . . . . . . . . . . . Cars and other vehicles. . . . . . Boats and planes . . . . . . . . . Intellectual property . . . . . . . 9 Securities - Publicly traded . . . . X 6. 44,605. FMV 10 Securities - Closely held stock . . 11 Securities - Partnership, LLC. or trust interests . . . . . . . . 12 Securities - Miscellaneous . . . . 13 Qualified conservation contribution - Historic 14 Qualified conservation contribution - Other..... Real estate - Residential . . . . . 15 16 Real estate - Commercial . . . . . 18 Collectibles . . . . . . . . . . . . . . . . . . Food inventory . . . . . . . . . 19 20 Drugs and medical supplies . . . Taxidermy..... Historical artifacts. . . . . . . . 22 23 Scientific specimens . . . . . . . 24 Archeological artifacts . . . . . . . 25 Other ▶(\_ 26 Other ►( Other ►( 27 28 Other ▶( Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . . . . . . . . . . . Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required Х b If "Yes," describe the arrangement in Part II. 31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?..... Х 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

b If "Yes," describe in Part II.

describe in Part II.

Schedule M (Form 990) 2019

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked,

Schedule M (Form 990) (2019)

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, LINE 1, COLUMN (B)

YMCA OF GREATER BOSTON IS REPORTING IN PART 1, COLUMN (B), THE NUMBER OF CONTRIBUTIONS RECEIVED.

#### SCHEDULE O (Form 990 or 990-EZ)

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER

**Employer identification number** 04-2103551

Name of the organization

BOSTON, INC.

PART I, LINE 1

MISSION STATEMENT

THE YMCA OF GREATER BOSTON IS DEDICATED TO IMPROVING THE HEALTH OF MIND, BODY AND SPIRIT OF INDIVIDUALS AND FAMILIES IN OUR COMMUNITIES. THE Y WELCOMES MEN AND WOMEN, BOYS AND GIRLS OF ALL INCOMES, FAITHS, AND CULTURES.

PART III, LINE 1

ORGANIZATION'S MISSION

FOUNDED IN 1851 AS AMERICA'S FIRST Y, THE YMCA OF GREATER BOSTON STRENGTHENS THE GREATER BOSTON COMMUNITY THROUGH A FOCUS ON YOUTH DEVELOPMENT, HEALTHY LIVING AND SOCIAL RESPONSIBILITY. AS ONE OF THE COMMUNITY'S LEADING NONPROFITS, WE ARE DEDICATED TO NURTURING THE POTENTIAL OF EVERY CHILD AND TEEN, IMPROVING OUR COMMUNITY'S HEALTH AND WELL-BEING AND PROVIDING OPPORTUNITIES TO GIVE BACK AND SUPPORT OUR NEIGHBORS. EACH YEAR, THE YMCA ENABLES MORE THAN 150,000 YOUTH, ADULTS, AND SENIORS TO BE HEALTHY, CONFIDENT, CONNECTED AND SECURE.

TODAY, THE YMCA OF GREATER BOSTON RANKS AS ONE OF THE LARGEST URBAN Y'S IN THE NATION, STAYING TRUE TO ITS ROOTS AS A VALUES-DRIVEN, VOLUNTEER-LED, HUMAN SERVICE ORGANIZATION STRENGTHENING CHILDREN, FAMILIES AND COMMUNITIES. THE Y'S STAFF, VOLUNTEERS, AND CONSTITUENTS REPRESENT THE BROAD SPECTRUM OF CITIZENS, BY ANY AND ALL MEASURES, WHO LIVE IN GREATER BOSTON.

EVERY DAY, THE YMCA OF GREATER BOSTON WORKS SIDE-BY-SIDE WITH OUR NEIGHBORS TO MAKE SURE THAT EVERYONE, REGARDLESS OF AGE, INCOME OR BACKGROUND, HAS THE OPPORTUNITY TO LEARN, GROW AND THRIVE.

YOUTH DEVELOPMENT - WE BELIEVE THAT ALL KIDS DESERVE THE OPPORTUNITY TO DISCOVER WHO THEY ARE AND WHAT THEY CAN ACHIEVE. THROUGH OUR Y, MORE THAN 50,000 YOUTH UNDER THE AGE OF 18 ARE CULTIVATING THE VALUES, SKILLS AND RELATIONSHIPS THAT LEAD TO POSITIVE BEHAVIORS, BETTER HEALTH AND EDUCATIONAL ACHIEVEMENT. THE Y IS THE LARGEST PROVIDER OF AFTER SCHOOL PROGRAMS AND EARLY EDUCATION IN MASSACHUSETTS, OFFERS THE STATE'S LARGEST SUMMER YOUTH EMPLOYMENT PROGRAM, AND PROVIDES MORE THAN 25,000 WEEKS OF CAMP EACH SUMMER.

HEALTHY LIVING - MORE THAN 100,000 CHILDREN AND ADULTS ARE RECEIVING
GUIDANCE AND THE RESOURCES NEEDED TO ACHIEVE GREATER HEALTH AND
WELL-BEING FOR THEIR SPIRIT, MIND AND BODY BY BEING A MEMBER OF OUR Y. IN
COMMUNITIES ACROSS GREATER BOSTON, THE Y IS A LEADING VOICE ON HEALTH AND
WELL-BEING. WITH A MISSION CENTERED ON BALANCE, THE Y BRINGS FAMILIES
CLOSER TOGETHER, ENCOURAGES GOOD HEALTH AND FOSTERS CONNECTIONS THROUGH
FITNESS, SPORTS, AND FUN.

SOCIAL RESPONSIBILITY - TO BRING ABOUT MEANINGFUL CHANGE, INDIVIDUALS NEED ONGOING ENCOURAGEMENT AND TOOLS. WE'RE HERE DAY-IN AND DAY-OUT TO PROVIDE THE RESOURCES OUR COMMUNITIES NEED TO ADDRESS THE MOST PRESSING

YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER

Employer identification number 04-2103551

SOCIAL ISSUES SUCH AS ADULT EDUCATION, WORKFORCE DEVELOPMENT AND HOUSING.

ON ANY GIVEN NIGHT, 35 ADULTS AND CHILDREN ARE LIVING AT THE Y. OUR

FAMILIES IN TRANSITION PROGRAM NOT ONLY PROVIDES SHELTER, BUT ALSO

ADDRESS THE UNDERLYING ISSUES THAT CAUSED FAMILIES TO BE HOMELESS. SINCE

1896, THE YMCA OF GREATER BOSTON HAS PROVIDED ADULT EDUCATION TO

NEWCOMERS HELPING THEM THRIVE IN THEIR NEW HOMELAND. THIS COMMITMENT TO

ADULT EDUCATION CONTINUES TODAY AT THE INTERNATIONAL LEARNING CENTER

(ILC) AND TRAINING, INC. WHERE MORE THAN 800 ADULTS EACH YEAR BRIDGE

SKILLS GAPS AND START ON A PATH TOWARDS EMPLOYMENT AND SELF-SUFFICIENCY.

THE YMCA OF GREATER BOSTON HAS BRANCHES LOCATED IN BOSTON'S FENWAY,
DORCHESTER, ROXBURY, CHINATOWN, WEST ROXBURY, HYDE PARK,
ALLSTON/BRIGHTON, EAST BOSTON AND CHARLESTOWN NEIGHBORHOODS, AS WELL AS
IN THE OUTLYING COMMUNITIES OF NEEDHAM, WALTHAM, READING, AND WOBURN. THE
YMCA ALSO HAS CAMPING FACILITIES IN MASSACHUSETTS COMMUNITIES INCLUDING
BOXFORD, CANTON, AND WESTWOOD, AND A RESIDENT CAMP FACILITY IN
TUFTONBORO, NEW HAMPSHIRE. DOLLARS RETURNED TO THE FINANCIAL
ASSISTANCE/PROGRAM AREA COMMUNITY:

\_\_\_\_\_

EARLY EDUCATION & AFTER SCHOOL PROGRAMS:

CHILDCARE DEVELOPMENT FOR ALL (DISCOUNTED FEES) 1,985,884

SLOT AND VOUCHER PUBLISHED RATE DIFFERENTIAL 1,343,469

BREAKFAST/LUNCH/SNACK FOOD SUBSIDY PAID BY THE Y 102,013

Schedule O (Form 990 or 990-EZ) 2019	Page
Name of the organization YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREBOSTON, INC.	EATER Employer identification number 04-2103551
	1
HEALTHY LIVING & MEMBERSHIP:	
MEMBERSHIP RATE DIFFERENTIAL	4,209,674
MEMBERSHIP FOR ALL (FOR LOW INCOME FAMILIES)	1,028,829
COMMUNITY DISCOUNTS	912,182
VARIOUS CHURCH GROUPS, SCHOOLS, AND LOCAL CLUBS	39,000
PROGRAM FOR ALL	36,830
THROUGH THE YMCA OF THE USA'S INTERNATIONAL PROGRAM	25,000
MILITARY SUPPORT PROGRAMS AT CONSTITUTION INN	9,308
VARIOUS DONATIONS	2,500
SUMMER LEARNING & CAMP:	
CAMP FOR ALL (DISCOUNTED FEES)	492,977
TEEN PROGRAMS:	
GET SUMMER FREE TEEN MEMBERSHIPS	509,310
FOR UNITED WAY SPECIFIC IMPACT PROGRAM AREAS	115,000
WORKFORCE DEVELOPMENT:	
MEMBERSHIP - EDUCATION AND TRAINING	197,970
GRAND TOTAL USES OF FUNDS	
(WHAT THE Y GIVES BACK TO COMMUNITIES)	11,009,946

PART VI, SECTION A, QUESTION 11B

FORM 990 REVIEW PROCESS

Employer identification number BOSTON, INC.

THE YMCA OF GREATER BOSTON'S FINANCE, AUDIT AND RISK, AND EXECUTIVE COMMITTEES, COMMITTEES OF THE GENERAL BOARD OF DIRECTORS, REVIEW A FINAL FORM OF THE FORM 990 PRIOR TO ACTUAL FILING. MEMBERS OF THE EXTERNAL AUDIT AND TAX FIRM (CURRENTLY KPMG LLP) INITIALLY DISCUSS, PREPARE AND REVIEW THE RETURN WITH Y MANAGEMENT. ONCE THE TAX RETURN IS FULLY ANALYZED AND PREPARED BY Y MANAGEMENT, A PAPER COPY IS DISTRIBUTED TO THE AUDIT AND RISK COMMITTEE, IN ADVANCE OF A SPECIFIC MEETING. SUBSEQUENTLY, KPMG'S TAX GROUP REPRESENTATIVES MEET WITH Y MANAGEMENT AND MEMBERS OF THE Y'S FINANCE, AUDIT AND RISK, AND EXECUTIVE COMMITTEES IN ORDER TO ENSURE ALL PERSONS HAVE HAD AN OPPORTUNITY TO ASK QUESTIONS AND DISCUSS THE CONTENT OF THE TAX RETURN, PRIOR TO THE DEADLINE. FINANCE AND AUDIT AND RISK COMMITTEES APPROVE THE CONTENTS OF THE TAX RETURN IN ADVANCE OF IT BEING FILED WITH THE IRS. AFTER THE FINANCE AND AUDIT AND RISK COMMITTEES APPROVE FORM 990, THE RETURN IS PROVIDED TO ALL BOARD MEMBERS IN ADVANCE OF THE ASSOCIATION'S MARCH GENERAL BOARD MEETING AND THE RETURN IS FILED AFTER ALL BOARD MEMBERS HAVE HAD AN OPPORTUNITY TO REVIEW THE FILING.

PART VI, SECTION B, QUESTION 12C CONFLICT OF INTEREST

EACH YEAR, A CONFLICT OF INTEREST POLICY DOCUMENT AND COVER LETTER (INCLUDING ALSO A FORM OF A QUESTIONNAIRE) IS MAILED FROM THE PRESIDENT'S OFFICE TO CONCERNED PERSONS INCLUDING ALL MEMBERS OF THE GENERAL BOARD OF DIRECTORS, BRANCH GENERAL BOARD REPRESENTATIVES, YMCA OF GREATER BOSTON SENIOR STAFF MEMBERS, BRANCH EXECUTIVES, AND BRANCH AND BOARD CHAIRS (I.E. PERSONS COVERED UNDER THE POLICY). THE QUESTIONNAIRE PROVIDES A

04-2103551

DESCRIPTION OF A CONFLICT OF INTEREST AS WELL AS THE BUSINESS AFFILIATION OF THE CONCERNED PERSON. ALL MEMBERS ARE REQUIRED TO READ, COMPLETE AND SIGN THE QUESTIONNAIRE, AND TO RETURN THE COMPLETED DOCUMENTS TO THE PRESIDENT'S OFFICE. THE YMCA OF GREATER BOSTON'S PRESIDENT, AUDIT AND RISK COMMITTEE CHAIR, AND CHIEF FINANCIAL OFFICER REVIEW THE CONTENTS/RESPONSES DETAILED ON THE QUESTIONNAIRES, FOR COMPLETENESS AS WELL AS TO IDENTIFY ANY MATERIAL (OR POTENTIAL) CONFLICTS THAT MAY EXIST HAVE BEEN DOCUMENTED. THE YMCA OF GREATER BOSTON'S PRESIDENT SUBSEQUENTLY WILL REVIEW IDENTIFIED CONFLICTS WITH THE CHAIR OF THE GENERAL BOARD OF DIRECTOR. THE CONCERNED PERSON WITH WHOM A CONFLICTING INTEREST EXISTS WILL BE EXCLUDED FROM ANY DISCUSSION, APPROVAL OF TRANSACTIONS, BIDS, ETC. WITH ANY AND ALL GENERAL BOARD COMMITTEE MEETINGS.

PART VI, SECTION B, QUESTION 15B COMPENSATION POLICIES

THE COMPENSATION COMMITTEE OF THE GENERAL BOARD OF DIRECTORS, LED BY THE CHAIR OF THE COMPENSATION COMMITTEE, INCLUDING ALSO THE CURRENT CHAIR, IS RESPONSIBLE FOR DUE DILIGENCE OF EXECUTIVE AND EMPLOYEE COMPENSATION TO ASSURE THAT THE YMCA OF GREATER BOSTON COMPLIES WITH IRS REQUIREMENTS FOR NON-PROFIT COMPENSATION. THE COMMITTEE REVIEWS AND DISCUSSES COMPENSATION SURVEYS OF COMPARABLE SIZE YMCAS ACROSS THE COUNTRY RESEARCHED BY SULLIVAN, COTTER AND ASSOCIATES, A SURVEY OF REPRESENTATIVE BOSTON-AREA NON-PROFITS EXECUTIVES' COMPENSATION, AND A NATIONAL SURVEY OF ALL NON-PROFIT AND GENERAL INDUSTRY EXECUTIVES. THE COMMITTEE THEN REVIEWS AND APPROVES THE ANNUAL MERIT SALARY PLAN (BASED ON ANNUAL REVIEWS) AND ANY CHANGES TO THE COMPENSATION RANGES; EXAMINES THE COMPENSATION OF THE

**Employer identification number** 04-2103551

Y'S 8 SENIOR EXECUTIVES AND COMPARES THEIR COMPENSATION TO THE SAME POSITIONS AT COMPARABLE YMCAS AND OTHER LOCAL AND REGIONAL NON-PROFITS; ASSURES THAT THE YMCA OF GREATER BOSTON IS PAYING BETWEEN THE FIFTIETH AND SEVENTY-FIFTH PERCENTILE OF PREVAILING MARKET RATES FOR SIMILAR POSITIONS; REVIEWS THE PERFORMANCE APPRAISAL OF THE Y PRESIDENT BY THE CHAIR OF THE GENERAL BOARD; DETERMINES THE COMPENSATION OF THE YMCA PRESIDENT; AND ENSURES THAT THERE ARE CLEAR PERFORMANCE MEASURES FOR ANNUAL EMPLOYEE INCENTIVE AWARDS. THE COMMITTEE GENERALLY MEETS TWO TO FOUR TIMES ANNUALLY. THE COMMITTEE ALSO ASSIGNS SPECIFIC ANALYTICAL TASKS TO THE VP/HR TO ENSURE THE ORGANIZATION IS KEEPING CURRENT ON ALL COMPENSATION PRACTICES.

PART VI, SECTION C, QUESTION 19

DISCLOSURE OF DOCUMENTS

ON THE ORGANIZATION'S WEBSITE (WWW.YMCABOSTON.ORG) ANYONE IS ABLE TO DOWNLOAD A PDF FILE OF THE Y'S MOST CURRENT ANNUAL REPORT (THIS DOCUMENT INCLUDES THE FINANCIAL STATEMENTS OF THE DECEMBER 31, 2019 FINANCIAL AUDIT, THE STATEMENT OF FINANCIAL ACTIVITIES, AND THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION). THE CONFLICT OF INTEREST POLICY IS ALSO AVAILABLE ON THE ORGANIZATION'S WEBSITE.

PART XI, LINE 9

OTHER CHANGES IN NET ASSETS

AMOUNTS TRANSFERRED TO YGBHRC

\$(881,657)

BENEFICIAL INTEREST IN TRUST

123,320

CHANGE IN FMV OF INTEREST RATE SWAPS

(406,079)

Schedule O (Form 990 or 990-EZ) 2019  Name of the organization YOUNG MEN'S CHRISTIAN ASSOCIATION BOSTON, INC.	ON OF GREATER Em	Page 2
		04-2103551
GAIN ON FORGIVENESS OF DEBT	5,462,387	
TOTAL	\$4,297,971	
	<del></del>	ACHMENT 1
990, PART VII- COMPENSATION OF THE FIVE HIGHEST	PAID IND. CONTRACTORS	<del>=</del>
NAME AND ADDRESS	DESCRIPTION OF SERVI	CES COMPENSATION
SCOTT DIAMOND DIAMOND HEAT, 35 BELMONT STREET NORTH ANDOVER, MA 01845	FACILITIES R&M	550,607.
WAYNE ROOFING SYSTEMS, LLC 65 E BELCHER ROAD FOXBOROUGH, MA 02035	FACILITIES R&M	452,521.
RONIN ADVERTISING GROUP, LLC PO BOX 142155 CORAL GABLES, FL 33114-2155	ADVERTISING	266,250.

A COUNTY OF THE ACTION A	~	 
ATTACHMENT	2	

194,900.

165,000.

# FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES

DESCRIPTION	BEGINNING BOOK VALUE	ENDING BOOK VALUE	COST OR FMV
FIXED INCOME	1,496,582.	2,145,399.	FMV
EQUITIES	9,567,119.	12,251,635.	FMV
HEDGED STRATEGIES	1,287,093.	1,753,318.	FMV

KRONOS SAASHR, INC.

ATLANTA, GA 30374-4724

DEPT. 0511 PO BOX 120511

PO BOX 744724

DALLAS, TX 75312

KPMG, LLP

HRIS AND PAYROLL

AUDIT AND TAX

Schedule O (Form 990 or 990-EZ) 2019							
Name of the organization	YOUNG MEN'S	CHRISTIAN	ASSOCIATION	OF GREATE	R Employer identification number		
BOSTON, INC.					04-2103551		

ATTACHMENT 2 (CONT'D)

# FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES

DESCRIPTION		BEGINNING BOOK VALUE	ENDING BOOK VALUE	COST OR FMV
CASH EQUIVALENTS		426,809.	458,582.	FMV
TANGIBLE ASSETS		534,356.	169,507.	FMV
	TOTALS	13,311,959.	16,778,441.	

04-2103551

#### YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER

SCHEDULE R (Form 990)

# Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 38, or 37.

► Attach to Form 990.

OMB No. 1545-0047
2019
Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.lrs.gov/Form990 for instructions and the latest information.
YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER

ployer identification number

04-2103551

BOSTON, INC.

CON THE

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

identification of Disregarded Entities. Complete if the organization answered Tes off Point 950, Part 17, line 55.								
	(e) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity		
(1)								
(2)								
(3)								
(4)								
(5)								
(6)		-						

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. Part II (f) Direct controlling (c) Logal domicile (state (e) Public charity status (g) Section 512(b)(13) (a)
Name, address, and EIN of related organization Primary activity Exempt Code section controlled entity? or foreign country) (if section 501(c)(3)) Yes No YMCA OF GB HUNTINGTON AVE REALTY CORP. 38-3854791 (1) Y BOSTON X 316 HUNTINGTON AVENUE BOSTON, MA 02215 MA 501 (C) (3) 11B LEASING (2) (3) (4) (5) (6) (7)

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

JSA

9E1307 1.000 4YI057 1592

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35781

Schedule R (Form 990) 2019

Page 2

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34,

because it had one or	more related org	anization	s treated as a p	artnership during th	e tax year.											
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant Income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	(h) D-sprepotenes allocations?		D-spreposores		O-sproposorous		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene	i) eral or eging ner?	(k) Percentage ownership
		country)		800110118 012 - 014)			Yos	No		Yes	No					
(1)																
(2)																
(3)																
(4)						·										
(5)																
(6)																
(7)				_												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(C) Legal domicze (state or foreign country)	(d) Direct controlling	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(t contr ent	i) tion o)(13) rolled ity?
								Yes	No
(1) CHARITABLE REMAINDER TRUST (5)	INVESTING	ма	Y BOSTON				_	x	
(2)									
(3)									
(4)									
(5)							_		
(6)									
(7)									

Schedule R (Form 990) 2019

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Part	Transactions With Related Organizations. Complete if the organization answered "Yes	s" on Form 990, Par	t IV, line 34, 35b, or 36.						
Note	ote: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		,		Yes	No			
1	During the tax year, did the organization engage in any of the following transactions with one or more re	elated organizations lis	ted in Parts II-IV?	_		1			
а	a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1		X			
b	Gift, grant, or capital contribution to related organization(s)								
c	c Gift, grant, or capital contribution from related organization(s)			1	-	X			
d	d Loans or loan guarantees to or for related organization(s)			<u>1</u>	d X				
0	e Loans or loan guarantees by related organization(s)			<u>  1</u>	B X	-			
f	f Dividends from related organization(s)			1	<u> </u>	x			
a				<u>  1</u>		X			
h	h Purchase of assets from related organization(s),			1		X			
ï	Exchange of assets with related organization(s)			1	_	X			
i	and the same and t			1	<u> </u>	<u> </u>			
,	, 2000 01 1001111001 01 01 01 01 01 01 01 0								
k	k Lease of facilities, equipment, or other assets from related organization(s)			1	_	<u> </u>			
î				1	ι _	X			
	m Performance of services or membership or fundraising solicitations by related organization(s)			<u>  1</u>	m	Х			
n.	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			<u>  1</u>		X			
	o Sharing of paid employees with related organization(s)			1	o >	4			
					1	ļ			
n	p Reimbursement paid to related organization(s) for expenses			1		<u> </u>			
~	q Reimbursement paid by related organization(s) for expenses			1	q >	<u>'</u>			
ч	d Manual Control of Control of Samuel Control of Contro								
r	r Other transfer of cash or property to related organization(s)				<u>r                                     </u>	<del>\</del> <del>x</del>			
8	s. Other transfer of cash or property from related organization(s).	<u></u>	<u> </u>	<u>   1</u>	<del></del>				
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the			action thresh	NOS.				
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	Method of a emount	etermi				
(1)	) YMCA OF GB HUNTINGTON AVENUE REALTY CORP	D	16,663,100.	NBV					
(2)	N YMCA OF GB HUNTINGTON AVENUE REALTY CORP	R	881,657.	FMV					
<u>,-,</u>									
(3)	9)								
(4)	)	·							
(5)	5)								
(6)									
<del></del>			Sci	hedule R (Fo	m 990	) 2019			

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Schedule R (Form 990) 2019

Schedule R (Form 990) 2019

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships. Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

(91) (31) (14) (13) (13) (11) (10) (6) (8) (2) (9) (g) (4) (3) (2) (L) income (related, excluded from text under (related, excluded from text under frequent from text under frequent ON 89Y Yes No (e)
vo all partners
section
section
(c)(c)(3)
for (c)(3)
for (c)(3) (k) ercentage qidaranw (f) Share of emooni latol (b) Primary activity (a) Name, address, and EIN of entity

Schedule R (Form 990) 2019

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Part VII Supplemental Information
Provide additional information for responses to questions on Schedule R. See instructions.