



FOR YOUTH DEVELOPMENT®  
FOR HEALTHY LIVING  
FOR SOCIAL RESPONSIBILITY

# FOR PEOPLE NOT PROFIT



**YMCA OF GREATER BOSTON  
2011 ANNUAL REPORT**



HOP ON POP  
by Dr. Seuss

Monday	Tuesday	Wednesday
	3	4
	10	11
	17	18
	24	

Blue - Azul  
Orange - Naranja  
Yellow - Amarillo  
Red - Rojo



## DEAR FRIEND

Each year, the Y supports more than 100,000 people. Together, in the communities we serve, we encourage youth development, promote healthy living and foster social responsibility. During 2011, our Y took bold steps to further our resolve to strengthen the foundations of community. The Y's General Board of Directors worked together to create a new strategic vision that propels our Y as a cornerstone of social change, leading individuals and families of all backgrounds and at all stages of life to learn, thrive and improve our community.

Last year, our Y increased the number of people we served by nearly 10%. And we had over 1.5 million member visits during the year. Our General Board voted to roll back membership pricing across the Association so that more individuals, families and seniors can be active in their neighborhoods. As a result, we anticipate providing even more children and families with access to the support they need to succeed.

At the YMCA of Greater Boston, we value and respect every child. We believe that helping children grow from loving infants to curious elementary school age kids to independent young adults is one of the most important ways the Y can help create a better, stronger community. This year, we created a new Y branch focused on helping Boston Public Schools (BPS) address the achievement gap with elementary school aged children. And, we partnered with BPS and Boston After School & Beyond to combat summer learning loss through a promising Y-pilot program during day camp.

Thanks to your support, we are lucky and honored, to work with parents, grandparents, educators, health care professionals, mentors, volunteers and many more to help those in our community learn, grow and thrive.

Best regards,

John G. Conley  
Chairman of the Board

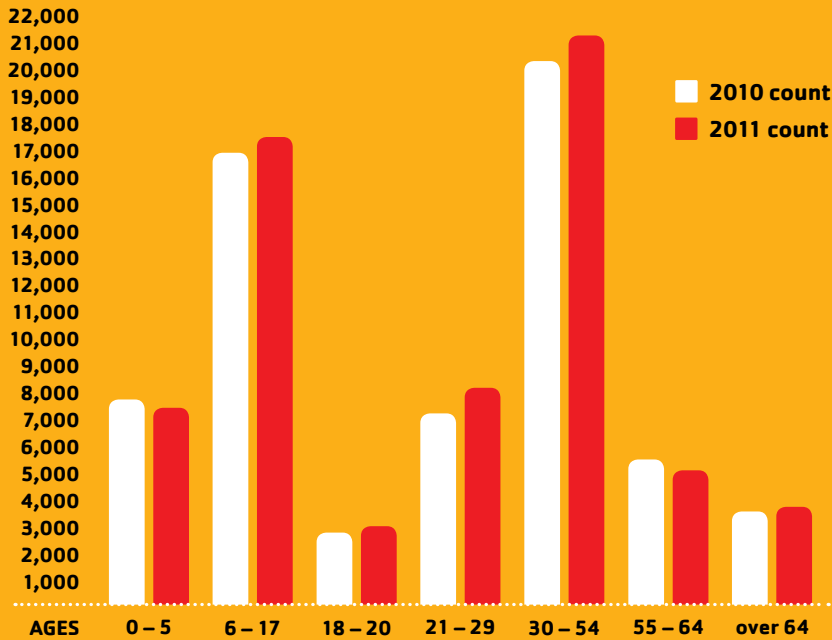
Kevin Washington  
President & CEO

NOTE: The children featured in the 2011 Annual Report are learning and growing at the Wang YMCA of Chinatown, East Boston Y and Oak Square Y in Brighton.



## FOR YOUTH DEVELOPMENT

Nurturing the potential of every child and teen



**YMCA of Greater Boston Total Member Count**

From infants to octogenarians, the Y draws people at all stages and walks of life towards a common cause of improving themselves and their community. Whether it is a preschooler in a Y early education center developing social skills and learning the alphabet; the teen who gains confidence at his first summer job at the Y; or a 50-year plus member who finds companionship and family among her peers; the Y has served as the center of community life for thousands of people across Greater Boston.

With help from the hundreds of donors listed in this report, the Y continues to be affordable and accessible to all.

From the toddler who is taking her first swim lesson with Dad to the active older adult crossing "learn to swim" off his bucket list, the Y is ready to help anyone learn, grow and thrive.

Our commitment to strengthening the foundations of the community means starting with individuals and families. Asking how can we help? Listening to your answers and responding in a way that makes life easier and the community better.

"Thanks to the generosity and support of the YMCA's financial assistance program, we've been able to make fitness a fun and truly integral part of our family's daily life," said a Hyde Park Y mother of two.









## FOR HEALTHY LIVING

Improving the nation's health and well-being

**10.8%**

In 2010, 10.8% of Massachusetts households were food insecure. This is the highest rate recorded in the Commonwealth since this data was first collected in 1995.

62% of client households with children under the age of 18 reported participating in the National School Lunch Program.

**62%**

**14%**

Of those 62%, only 14% reported having a child participate in a summer food program that provides free food when school is out.

Number of free and reduced summer meals served on average at YMCA sponsored sites every day: 1,637

**1,637**

**128,659**

Total summer meals served through the YMCA and affiliates: 128,659

The Y was responsible for serving 17.5% of all summer meals in Boston in 2011.

**17.5%**

Summer. It is a time when most of us imagine carefree days for children. Days filled with laughter, friends and fun things to do.

But for children living in poverty, who count on the meals they receive at school for their only nutritious meals of the day, summer becomes a more challenging time.

"We noticed that so many of the kids who participated in camp were tired and lethargic. We realized many of them were coming to camp hungry without breakfast and not enough for lunch to keep going and learning during the day," said Gail Klimas, director of the Y's Summer Food program.

The Y partnered with Project Bread and the Walmart Foundation to increase the number of summer food sites throughout the city. These efforts greatly expanded the number of low income children receiving free meals during the summer.

Said Klimas, "we saw an immediate improvement in the children's ability to concentrate on summer reading or learning a new skill."

The result: in 2011 the YMCA provided 128,659 free meals to over 1,600 low-income children across Greater Boston.

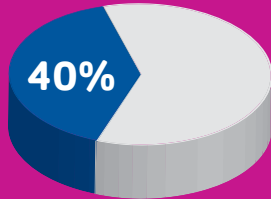


## FOR SOCIAL RESPONSIBILITY

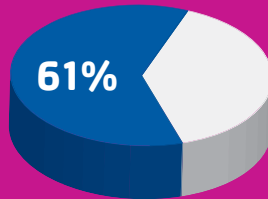
Giving back and providing support for our neighbors

In 2011, 40% of low-income Boston students were proficient in third grade English compared to 61% of all students.

LOW-INCOME STUDENTS

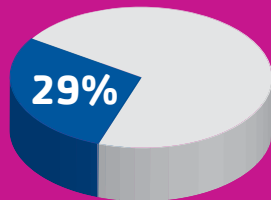


ALL STUDENTS

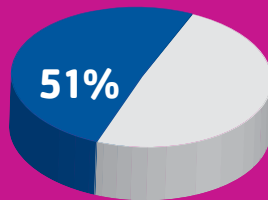


29% of low-income Boston students were proficient in seventh grade math compared to 51% of all students.

LOW-INCOME STUDENTS



ALL STUDENTS



SOURCE: The Boston Globe

Academic success at an early age is a strong indicator as to whether a child stays in school and graduates on time.

“With 1 in 6 Boston elementary age children in our after school program, we knew we had an opportunity to do more to ensure that every child was learning to read and reading to learn by the third grade,” said Joanne Russo, Executive Director, Department of Early Childhood and Youth Resources / BPS Initiative.

Y educators from across the Association met with school principals and other providers determined to develop a new model for after school services.

“The program provides a seamless transition for our students. The program offers an opportunity to introduce students to diverse enrichment activities...the YMCA has worked hard to identify staff that plan interesting activities that complement the school’s curriculum,” said Ms. Nicole Mack, former Principal of the Everett Elementary School.

The result: 21 YMCA educators are working with school teachers, administrators and guidance counselors during the school day to ensure continuity and academic achievement for 1,038 children elementary school age children.







# LEADERSHIP

## 2011 General Board Of Directors

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Chair  
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**Patricia S. Bellinger**  
Vice-Chair  
Harvard Business School

**Eileen M. Connors**  
Vice-Chair  
Community Volunteer

**Mark S. Ain**  
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**Hope A. Aldrich**  
Eastern Insurance Group LLC

**Richard H. Aldrich**  
Longwood Founders Fund

**Brant Binder**  
SRU Biosystems

**Roger Brinner**  
The Parthenon Group

**Paul A. Burmeister**  
Tatum Partners

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Mintz, Levin, Cohn, Ferris,  
Glovsky & Popeo PC

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Christie & Associates, LLC

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Suffolk County District Attorney

**Michael Contompasis**  
Mass Insight Education

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Corcoran Jennison Companies, Inc.

**C. Michael Daley**  
Community Volunteer

**Jeff Conway**  
Vice-Chair  
State Street Corporation

**Brian H. Kavogian**  
Vice-Chair  
Charles River Realty Investors

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Treasurer  
Mitsubishi Electric Research Laboratories

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Holliday Fenoglio Fowler, LP

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McKinsey & Company, Inc.

**Carol Fulp**  
John Hancock Financial Services

**John W. French**  
Neshamkin French Architects

**Rev. Gregory G. Groover**  
The Historic Charles Street  
AME Church

**Clarence J. Harwood**  
Harwood Associates

**Cornelius K. Hurley**  
Morin Center for Banking  
and Financial Law  
Boston University

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McKinsey & Company, Inc.

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Kenney Development Company

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Gallagher Koster

**Stacey J. Lucchino**  
Community Volunteer

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Craig and Macauley  
Professional Corp.

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Boston Children's Museum

**James P. Palermo**  
The Bank of New York  
Mellon Corporation

**Charles R. Parrott**  
Community Volunteer

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Lexington Insurance Company

**Paul J. Scapicchio**  
ML Strategies, LLC

**Nancy Stuart**  
Concert Pharmaceuticals, Inc.

**Alan W. Tuck**  
The Bridgespan Group

**Ronald D. Ulich**  
Liberty Mutual Group

**Frederick A. Wang**  
Community Volunteer

**Faith S. Weiner**  
CVS Caremark

## 2011 Honorary Board Members

**Robert D. Brace**  
**Raymond Desautels**  
**Walter L. Downing**  
**Richard R. Driscoll**  
**Edward R. Haddad**

**E. Leonard Kane**  
**John E. Larsen**  
**Thomas J. Mahoney**  
**William B. Marsh**  
**William F. Meagher, Jr.**

**John P. Meehan**  
**Robert B. Pitcher**  
**John C. Scully**  
**Richard A. Simons**

## 2011 YMCA Branch Board Leadership

### YMCA ACHIEVERS

**Renee Laverne Harper**  
Co-Chair

**Philip L. Hillman**  
Co-Chair

### BURBANK YMCA

**Thomas B. O'Rourke**  
Chair

### YMCA CAMPING SERVICES

**Diana Todaro Getman**  
Chair

### CHARLES RIVER YMCA

**Dalton Murphy**  
Chair

### CHARLESTOWN YMCA

**David Whelan**  
Chair

### DORCHESTER YMCA

**Cassius Moore**  
Chair

### EAST BOSTON YMCA

**Derek Brodin**  
Chair

### EDUCATION & TRAINING YMCA

**Vivian Leonard**  
Chair

### HUNTINGTON AVENUE YMCA

**Mitchell B. Feldman**  
Chair

### HYDE PARK YMCA

**Scott Smith**  
Chair

### NORTH SUBURBAN YMCA

**David Damassa**  
Chair

### OAK SQUARE YMCA

**William D. Luzier**  
Chair

### ROXBURY YMCA

**Candace Sealy**  
Chair

### WALTHAM YMCA

**Laura J. Goldin**  
Chair

### WANG YMCA OF CHINATOWN

**William Moy**  
Chair

### WEST ROXBURY YMCA

**James W. Hennigan III**  
Chair

## YMCA Management Team

**Kevin Washington**  
President & CEO

**Ed C. Dahlstedt**  
Vice President  
Facilities

**Mark Dengler**  
Senior Vice President  
Operations

**Donna Desmond**  
Vice President  
Finance

**Paul E. Mantell**  
Vice President  
Human Resources

**Natalie A. Norton**  
Senior Vice President  
Operations

**Kelley Rice**  
Senior Vice President  
Development & Communications

**Craig W. Schultze**  
Vice President  
Information Systems

**Harold Sparrow**  
Senior Vice President  
Operations

**Ann C. Tikkanen**  
Senior Vice President  
Chief Financial Officer



# FINANCIALS

## Consolidated Statement Of Activities

YEAR ENDED DECEMBER 31, 2011

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total 2011
<b>SUPPORT:</b>				
Sustaining contributions	\$ 1,891,729	-	-	1,891,729
United Way	284,480	271,700	-	556,180
Other contributions and special events	1,499,324	751,948	-	2,251,272
<b>Total support</b>	<b>3,675,533</b>	<b>1,023,648</b>	<b>-</b>	<b>4,699,181</b>
<b>REVENUE:</b>				
Program fees, including camping	23,407,647	-	-	23,407,647
Residence fees and facility rentals	1,601,249	-	-	1,601,249
Membership dues and joining fees	17,218,079	-	-	17,218,079
Contract and grant revenues	9,744,488	-	-	9,744,488
Other revenues	1,595,686	-	-	1,595,686
Investment income used in operations, net	546,422	-	-	546,422
Net assets released from restriction	1,049,777	(1,049,777)	-	-
<b>Total revenue</b>	<b>55,163,348</b>	<b>(1,049,777)</b>	<b>-</b>	<b>54,113,571</b>
<b>Total support and revenue</b>	<b>58,838,881</b>	<b>(26,129)</b>	<b>-</b>	<b>58,812,752</b>
<b>EXPENSES:</b>				
Salaries, wages, and other employment costs	34,817,201	-	-	34,817,201
Contract and professional services	1,700,551	-	-	1,700,551
Supplies, telephone, and postage	3,610,722	-	-	3,610,722
Occupancy, transportation, and related costs	11,880,879	-	-	11,880,879
Depreciation and amortization	3,374,540	-	-	3,374,540
Other costs and expenses	3,905,073	-	-	3,905,073
<b>Total expenses</b>	<b>59,288,966</b>	<b>-</b>	<b>-</b>	<b>59,288,966</b>
<b>Operating loss</b>	<b>(450,085)</b>	<b>(26,129)</b>	<b>-</b>	<b>(476,214)</b>
<b>OTHER REVENUES (EXPENSES) AND CHANGES:</b>				
Contributions for long-term investment	-	-	2,925	2,925
Capital contributions	-	142,982	-	142,982
Net assets released - capital	1,671,965	(1,671,965)	-	-
Reinvested net losses and income on investments	(159,367)	(875,978)	-	(1,035,345)
Change in fair value on interest rate swap agreement	(996,612)	-	-	(996,612)
<b>Total other revenues (expenses)</b>	<b>515,986</b>	<b>(2,404,961)</b>	<b>2,925</b>	<b>(1,886,050)</b>
<b>Total change in net assets</b>	<b>65,901</b>	<b>(2,431,090)</b>	<b>2,925</b>	<b>(2,362,264)</b>
<b>Net assets, beginning of year</b>	<b>28,793,409</b>	<b>16,796,775</b>	<b>5,354,071</b>	<b>50,944,255</b>
<b>Net assets, end of year</b>	<b>\$ 28,859,310</b>	<b>14,365,685</b>	<b>5,356,996</b>	<b>48,581,991</b>

## Consolidated Statements Of Financial Position

DECEMBER 31, 2011 AND 2010

	2011	2010
<b>ASSETS</b>		
Cash and cash equivalents	\$ 11,638,134	12,231,844
Accounts receivable, net	1,441,848	1,790,602
Contributions receivable, net	2,475,185	3,145,916
Investments	12,757,634	13,875,900
Property, plant, and equipment, net of accumulated depreciation	66,556,891	66,569,524
Other assets	1,251,237	1,264,224
<b>Total assets</b>	<b>\$ 96,120,929</b>	<b>98,878,010</b>

### LIABILITIES AND NET ASSETS

Accounts payable and accrued expenses	\$ 3,904,724	4,232,102
Deferred revenue	752,248	1,069,881
Asset retirement obligation	5,303,547	5,239,965
Interest rate swap obligation	2,573,669	1,577,057
Bonds payable	32,835,000	33,645,000
Note payable	2,169,750	2,169,750
<b>Total liabilities</b>	<b>47,538,938</b>	<b>47,933,755</b>

#### Net assets:

Unrestricted	28,859,310	28,793,409
Temporarily restricted	14,365,685	16,796,775
Permanently restricted	5,356,996	5,354,071
<b>Total net assets</b>	<b>48,581,991</b>	<b>50,944,255</b>

<b>Total liabilities and net assets</b>	<b>\$ 96,120,929</b>	<b>98,878,010</b>
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# 2011 DONOR HONOR ROLL

Thanks to the generosity of our 2011 donors, we helped thousands of Greater Boston children, adults and families become more healthy, confident, connected and secure.

## West Roxbury YMCA Capital Campaign

(GIFTS AND PLEDGES RECEIVED AS OF 12/31/11)

### \$100,000 and above

American International Group, Inc.  
Blue Hills Bank  
Charles and Gloria Clough  
The Cooperative Bank  
John and Mary Fowler  
William Golden and Gwynne Morgan  
Savings Bank Life Insurance

### \$50,000 – \$99,000

The Brookline Bank  
Brian and Susan Kavogian  
Alan MacKinnon  
Dr. Edward Zarrow and Carey Bertrand  
The Anne and Henry Zarrow Foundation  
Edward E. Zuker / Chestnut Hill Realty

### \$25,000 – \$49,999

Robert Benmosche  
Lexington Insurance Company  
Laura and Sean McLaughlin  
Roche Bros. Supermarkets

### \$10,000 – \$24,999

Alterra Reinsurance USA Inc.  
AmWINS Group, Inc.  
Aon Foundation  
Arthur Blank & Company, Inc.  
Boston Bruins Foundation  
Collaborative Consulting, LLC  
C. Michael and Janet Daley  
Frederick and Shelly Gillis  
James and Jude Hennigan  
Marion Kelly and Mark Ober  
McLarens Young International  
Munich RE  
Peoples Federal Savings Bank  
Ryan Turner Specialty  
Towers Watson  
William Gallagher Associates

### \$5,000 – \$9,999

Alan Gray, Inc.  
Alliant Insurance Services, Inc.  
Axis Specialty Limited  
Carey & Company  
Carlton Fields  
Michael Christian  
Crawford & Company  
Kenneth and Janice Cunningham  
D'Amato & Lynch, LLP  
Ronald R. and Holly Darzen  
Donovan Hatem LLP  
Elizabeth Doris-Gustin and  
Robert F. Gustin  
FARA Risk Control Services  
GAB Robins North America, Inc.  
Guy Carpenter  
Michael G. Hamrock  
David Hasenfus  
Irwin Siegel Agency, Inc.  
J.S. Held, Incorporated  
Lewis Brisbois Bisgaard & Smith LLP  
Lockton Management, LLC  
Theresa Lynn and Al Sahatjian  
Madsen Kneppers and Associates, Inc.  
Sally Muspratt  
NSM Insurance Group  
Charles and Hilda Parrott  
Partner Reinsurance  
Matthew F. Power  
Mary F. Rafferty  
The Redwoods Group Foundation  
Regional Reporting, Inc.  
Risk Strategies Company  
Helen J. Sears  
Sun Ray Cleaners  
The Tobin Committee  
John M. Tobin, Jr.  
Alan and Susan Tuck  
Weinberg, Wheeler, Hudgins,  
Gunn & Dial, LLP  
West Roxbury Animal Hospital  
Michael and Julie Woodall  
York Risk Services Group, Inc.



## Designated Gifts And Grants

### \$500,000 and above

United Way of Mass Bay and  
Merrimack Valley

### \$100,000 – \$499,999

Blue Hills Bank  
Boston After School & Beyond  
Boston Opportunity Agenda  
Microsoft Corporation  
Our Family Foundation by Stop & Shop

### \$50,000 – \$99,999

The Boston Foundation  
Charles Hayden Foundation  
Tufts Health Plan  
The Walmart Foundation  
The Yawkey Foundation  
YMCA of the USA

### \$25,000 – \$49,999

AGM Summer Fund  
Estate of William M. Bennett  
Black Ministerial Alliance of  
Greater Boston  
Children's Investment Fund  
Chinatown Trust Fund Committee  
The East Boston Foundation  
Procter & Gamble Co.  
Roxbury Trust Fund  
Tufts Medical Center

### \$10,000 – \$24,999

Asian Healthcare Foundation of MA  
The Paul and Edith Babson Foundation  
Boston Redevelopment Authority  
Children's Hospital Boston  
Kowloon Restaurant  
Liberty Mutual Foundation  
Massachusetts Port Authority  
Neighborhood Parents of the  
Hurley School  
Deborah Munroe Noonan Memorial Fund  
Project Bread  
Susan F. Schiro and Peter J. Manus  
Share Our Strength  
Wong Family

### \$5,000 – \$9,999

Children's Trust Fund  
IBM  
Massachusetts Environmental Trust  
Pfizer, Inc.  
State Street Corporation  
Stephen and Robbie Werth

## 2011 Annual Fund Campaign

### President's Round Table Cabinet

#### \$10,000 and above

AGM Summer Fund  
Mark S. and Carolyn C. Ain  
Hope A. Aldrich and Vytas Simas  
Richard and Nichole Aldrich  
Bank of America  
The Bank of New York Mellon Corporation  
Brant Binder  
The Boston Foundation  
The Caswell Foundation  
Citizens Bank Foundation  
Jack and Eileen Connors  
Jeff and Shannan Conway  
Corcoran Jennison Companies, Inc.  
William Cummings  
Eastern Insurance Group, LLC.  
The Family to Family Project  
Richard D. Goldberg  
Hobbs Brook Management

Evelyn C. Kaupp  
Kensington Investment Co., Inc.  
Jonathan and Jeannie Lavine  
Alan and Harriet Lewis  
William and Sheila Macauley  
Massachusetts Port Authority  
Holly McGrath and David Bruce  
New Balance Foundation  
OneWorld Boston  
The Kelly Packowski MS Foundation  
State Street Corporation  
State Street Foundation, Inc.  
United Way of Mass Bay and  
Merrimack Valley  
Inez K. Woodberry Trust of 2000  
Edward Zarrow and Carey Bertrand  
The Anne and Henry Zarrow Foundation



**President's Round  
Table Council  
\$5,000 – \$9,999**

Anonymous (2)  
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Charitable Foundation  
The Beveridge Family Foundation  
Nelson and Rita Burbank  
C.S.N. Stores  
John G. Conley and Liz Awalt  
The Cooperative Bank  
Joseph and Rosemarie Corcoran  
Eastern Bank Charitable Foundation  
Pamela Everhart  
Favorite Foods  
The Foundation to be Named Later  
John and Mary Fowler  
David Fubini and Bertha Rivera  
The Gardens at Gethsemane  
HengTian Services LLC  
Bernie and Lorraine Horn  
Sean Hurley  
William and Lauren Huyett  
Brian and Susan Kavogian  
Teresa K. Koster  
Lydon SACC & Grant  
Alan MacKinnon  
Needham Bank  
Northeastern University  
James and Maureen Palermo  
Charles and Hilda Parrott  
Pfizer  
The Red Sox Foundation  
The Stuart Family  
Nicholas Tranquillo  
Tufts Medical Center - Community  
Health Improvement Programs  
Ronald Ulich  
W.B. Mason  
Wakefield - Reading Y Service Club  
Frederick A. Wang/The Wang Foundation  
Kevin and Sheila Washington  
Richard and Patricia Waters

**President's Round  
Table Member  
\$2,500 – \$4,999**

Alexandra Construction, Inc.  
All Points Media LLC  
ArQule, Inc.  
Boston Children's Theatre, Inc.  
Boston Medical Center  
Boston Police Department District B2  
Robert D. Brace  
The Children's Chef, Inc.  
Children's Hospital Boston  
Children's Hospital Waltham  
CHNA 15 Coordinator  
City of Woburn  
City Shopper  
Edward and Kristel Dahlstedt  
Dana-Farber Inc.  
David and Sarah Damassa  
Danversbank Charitable Foundation  
David Joyce Charity Fund  
Dr. Mark S. DiStefano and  
Dr. Mary K. Wendel  
Distrigas of Massachusetts LLC  
Excel Orthopedic Specialists  
Barry Franklin  
Fulton Properties, Inc.  
The Gables at Winchester  
Gee How Oak Tin Association  
of New England  
Diana Todaro Getman  
Eileen Haggerty  
Robert J. Hickey  
The Elliot & Marjorie Hillback Fund  
Hollister Associates  
Kip Hollister  
Honey Dew Donuts  
Ipswich, Inc.  
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Robert E. Kenney  
Kilmer PTO  
Bennie Dinardo and Patrice Kish  
David G. Leathers  
Paul and Patricia Mantell  
McGladry & Pullen, LLP Foundation  
Needham Dental Associates  
Paige Hospitality, Inc.  
Patrick J. Paladino, Jr.  
Parkway Running Club  
Petrini Corporation  
Gregory and Mary Petrini  
Kelley Rice  
Sanborn Place Home Care & Day Services  
James Savage  
Richard Sears  
Shaevel & Krems  
Adrienne Smith and Mark Gluesing

Harold and Rita Sparrow  
Sterling Suffolk Racecourse  
Matthew J. and Gilda F.  
Strazzula Foundation  
Sun Life Financial  
TD Bank  
Anthony Teta  
Ann C. Tikkanen and Mark L. Sullivan  
The Honorable Robert E. and  
Mrs. Kelly Travaglini  
Tufts School of Dental Medicine  
Mauricio Vasquez  
Vinciullo Charitable Foundation Trust  
Gerdy Weiss  
Wellesley College  
Whole Foods Market  
Winchester Co-Operative Bank  
Winchester Savings Bank

**Benefactor  
\$1,000 – \$2,499**

Anonymous (2)  
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Adecco  
The Alper Foundation  
William Anderson  
Colleen Arons  
Ashmont Donuts, Inc.  
Allen Austill  
Baillie & Company  
Annie and Jeremy Baker  
David Barrett  
Glenn Barry  
John and Felicity Barry  
Battlegreen Landscaping  
The Baty Family Foundation Trust  
Gordon Baty  
Bay Path College  
Bel Brands USA, Inc.  
Douglas and Michelle Bell  
Patricia S. Bellinger and Richard Balzer  
Elsa and John Bengel  
Henry T. Berry  
Robert S. Bigelow  
Blanchard's West Roxbury, Inc.  
Blue Cross Blue Shield of Massachusetts  
Blue Hills Bank  
Boston College Community Fund Brighton  
Boston Harbor Pilots  
Boston Properties, Inc.  
Brigham and Women's Hospital  
Bright View Country Club Heights  
Brookfield Metal Co. Inc.  
Bunk1.com  
Stephen and Lonni Campbell  
St. Elizabeth's Medical Center  
Carpenters Local Union #67  
Casali Group, Inc.  
Barbara Y. Catchings



Centralbank  
 Admiral Ming E. Chang  
 Channel Fish Co.  
 Peter and Peg Chatellier  
 Citizens Bank  
 Citizens Energy Corporation  
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